

## Sustainability in the Supply Chain: What Food Buyers Need and Why

American Spice Trade Association April 13, 2014 Charleston SC



Dr. Thomas Green, CCA, TSP, President and Cofounder

**IPM Institute of North America** 

2012, 2009 US EPA Sustained Excellence in IPM Award

2009, 2008, 2005, 2004 National Champion, US EPA Pesticide Environmental Stewardship Program

2005 Children's Environmental Health Recognition Award, US EPA Office of Children's Health Protection

www.ipminstitute.org

www.sustainablefoodgroup.org



Leveraging marketplace power to improve health, environment and economics





www.ipminstitute.org

# It's all about sustainability

Meeting <u>our</u> needs without compromising the ability of future generations to meet <u>their</u> needs

- Brundtland Commission 1987

SUSTAINABILITY

Social Corporate Ethics

Animal Resource Distribution Welfare **Environmental** Stewardship

> Ecoefficiency

> > Soil, Water, Wildlife Conservation

Fair Labor Practices

Food

Safety

Fair Trade

Economic

Justice

Worker Safety

Personal Health & Wellness

N

Nutrition

Body Burden

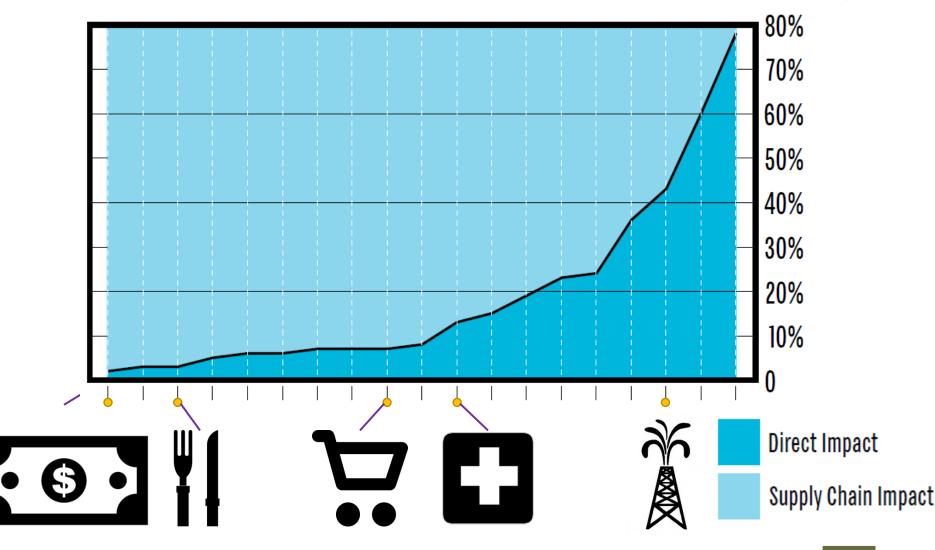
TRATEGIES Education Economic Social Equity Justice Taxation Fair Regulation Trade Worker Animal Welfare Labels Safety Emissions Standards/Auditing Training Trading Personal Environmental Tealth & Wellness Stewardship Eco-labels Nutrition Food Eco-Footprint Analysis Labels satet Residue Testing Best Organic Managemek **Practice**s



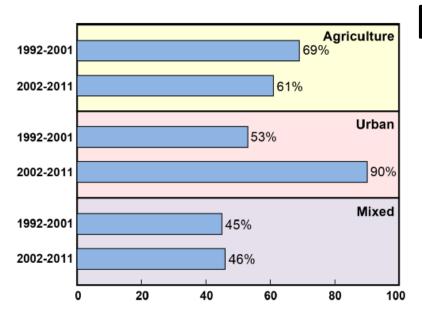
Source: http://www.contextmarketing.com/sources/feb28-2010/cm-ethicalfood-cover.pdf

# Food/Bev Supply Chain Impacts

Direct vs. Supply Chain Impacts by Super Sector



Source: http://www.greenbiz.com/research/report/2013/02/state-green-business-report-2013

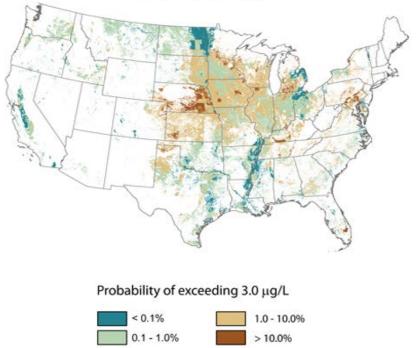


- From 2002-2011, pesticides above levels of concern for aquatics in 90% of URBAN streams, <u>up from 53%</u> in the prior decade.
- Samples above levels of concern for human health <u>way down</u> in second decade.
- Changes in pesticides found driven by regulation and new products.
- Not the whole story: Neonicotinoids, fungicides not included.

# Pesticides and impacts?

surface water Lots of progress, and plenty more to do

Likelihood that atrazine plus deethylatrazine will exceed drinking-water standard in shallow groundwater underlying agricultural areas

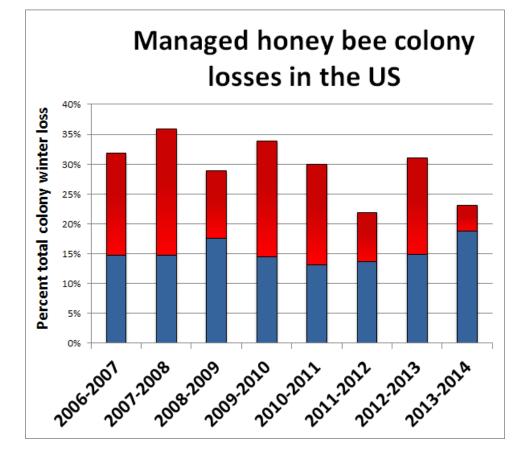


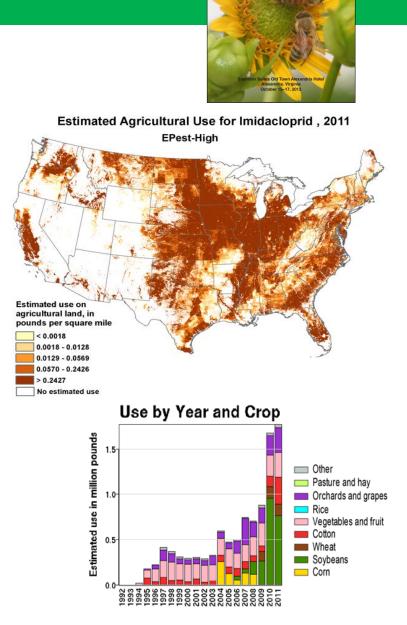
ground water

Source: Stone *et al.*, 2014, Pesticides in US Streams, Env. Sci. and Tech. USGS Pesticide National Synthesis Project, *water.usgs.gov/nawqa/pnsp/* 

# **Pollinator declines**

- Pesticides a "primary concern".
- Read pesticide labels for new and pre-existing cautions.





Report on the National Stakeholders Conference on Honey Bee Health

National Honey Bee Health Stakehol



#### Credible, reportable data on:

#### Practices Performance metrics Success stories Outcomes

### Efficiently, cost effectively

Deliver value throughout the supply chain

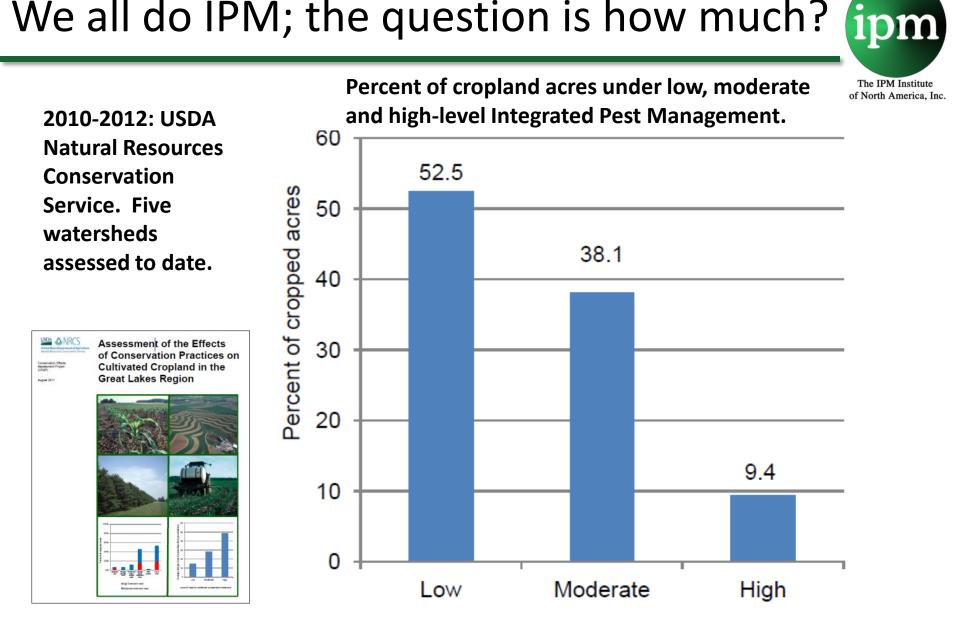


# Why not Organic?

#### Growing, still less than 1% of US cropland, 4% of US food purchasing dollars

Long-standing and new production challenges: plant diseases spotted wing drosophila brown marmorated stink bug

## We all do IPM; the question is how much?



	Number samples	Percent of
Survey question*	with "yes" response	cropped acres
Prevention		
Pesticides with different action rotated or tank mixed to prevent resistance	252	33
Plow down crop residues	133	20
Chop, spray, mow, plow, burn field edges, etc.	264	33
Clean field implements after use	272	35
Remove crop residue from field	72	10
Water management used to manage pests (irrigated samples only)	12	1
Avoidance		
Rotate crops to manage pests	531	66
Use minimum till or no-till to manage pests	482	56
Choose crop variety that is resistant to pests	299	34
Planting locations selected to avoid pests	109	12
Plant/harvest dates adjusted to manage pests	53	6
Monitoring		
Scouting practice: general observations while performing routine tasks	278	36
Scouting practice: deliberate scouting	366	44
Established scouting practice used	156	19
Scouting due to pest development model	62	8
Scouting due to pest advisory warning	99	9
Scouting done by: (only highest of the 4 scores is used)		
Scouting by operator	221	27
Scouting by employee	2	<1
Scouting by chemical dealer	86	10
<ul> <li>Scouting by crop consultant or commercial scout</li> </ul>	63	2
Scouting records kept to track pests?	140	(17)
Scouting data compared to published thresholds?	221	17 26
Diagnostic lab identified pest?	58	6
Weather a factor in timing of pest management practice	250	31

#### Table 10. Summary of survey responses to pest management questions, Chesapeake Bay region

# **IPM Elements/Guidelines**

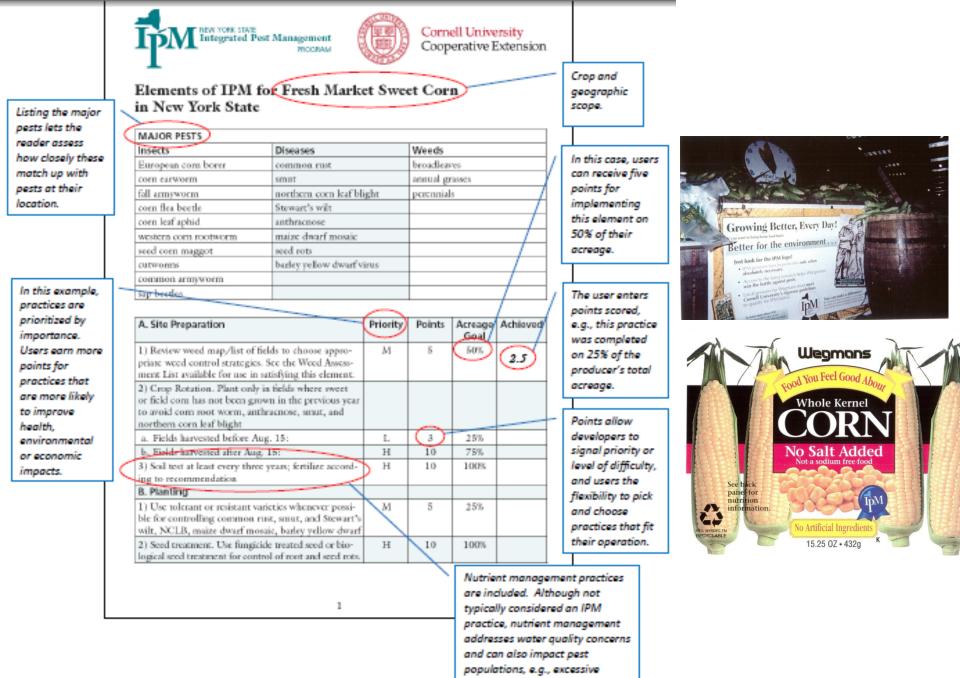


- Lists of IPM and related practices. Also known as IPM checklists, protocols, standards, definitions.
- Used to:
- Assess level of adoption/uptake.
- Identify potential practices to adopt
- Provide incentives for specific practices.
- Identify practices that suffer low adoption, to identify and address barriers.

Boutwell, J.L. and R.H. Smith. 1981. A new concept in evaluating integrated pest management programs. *Bull. Entomol. Soc. Amer.* 27(2) 117-188.

Coli, W.M. and C.S. Hollingsworth. 1996. Defining the ambiguous: Massachusetts' crop-specific IPM guidelines allow growers to understand and benefit from their pest management programs. *The Grower, April 1996, pp. 48-49, 58.* 

Petzoldt, C., J. Kovach and A. Seaman. 1998. Integrated Pest Management Elements for New York Crops. Cornell IPM Publication #124.



nitrogen can sometimes flare

aphid populations.

Available LGU Elements/Guidelines

Alfalfa (New York) Alfalfa (Ohio) Apple (Massachusetts) Apple (Ohio) Apples (New York) Asparagus (New York) Banana (Hawaii) Beets (New Jersey) Beets (New York) Blueberries (New York) Blueberry, Highbush (Massachusetts) Brussels Sprouts (New York) Cabbage (New Jersey) Cabbage (New York) Cabbage (Ohio) Carrot (Ohio) Carrots (New Jersey) Carrots (New York) Cauliflower (New Jersey) Cauliflower (New York) Cherry (Ohio) Christmas Trees (North Carolina) Christmas Trees (Virginia) Cole Crops (Massachusetts) Corn, Field (New York) Corn, Field (Ohio) Corn, Sweet (Ohio) Cranberry (Massachusetts) Cucumber (New York) Cucumber (Pickles) (Ohio) Cucumbers (New Jersey) Dry Beans (New York) Grapes (New York) Greenhouses (New York)

Honey Bees (Delaware) Honey Bees (Maryland) Honey Bees (New Jersey) Honey Bees (North Carolina) Honey Bees (Pennsylvania) Honey Bees (South Carolina) Honey Bees (Virginia) Honey Bees (West Virginia) Lettuce (New York) Lettuce (Ohio) Macadamia Nut (Hawaii) Melon (New York) Melons (New Jersey) Onions (New York) Peach (Ohio) Pear (Ohio) Peas (New Jersey) Peas (New York) Pepper (Massachusetts) Pepper (Ohio) Peppers (New Jersey) Peppers (New York) Pineapple (Hawaii) Plum (Ohio) Poinsettia (Massachusetts) Potato (Massachusetts) Potato (Ohio) Potatoes (New York) Pumpkin (Massachusetts) Pumpkin (New York) Pumpkin (Ohio) Pumpkins (New Jersey) Radish (Ohio) Raspberries (New York)

#### http://www.ipmcenters.org/ipmelements/index.cfm

Raspberry (Massachusetts) Residential Turfgrass (Ohio) Snap Bean (Ohio) Snap Beans (New Jersey) Snap Beans (New York) Soybean (Ohio) Squash (Massachusetts) Squash (Ohio) Strawberries (New York) Strawberry (Massachusetts) Sugarcane (Hawaii) Summer Squash (New Jersey) Summer Squash (New York ) Sweet Cherries (New York) Sweet corn (Massachusetts) Sweet corn (New Jersey) Sweet Corn, Fresh Market (New York) Sweet Corn, Processing (New York) Tomato, Field (Massachusetts) Tomato, Greenhouse (Massachusetts) Tomato, Processing (Ohio) Tomatoes (New Jersey) Tomatoes, Fresh Market (New York) Tomatoes, Greenhouse (New York) Wheat (Ohio) Wine Grapes (Massachusetts) Wine Grapes (North Carolina) Wine Grapes (Virginia) Winter Squash (New Jersey) Winter Squash (New York)

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# **Eco Apple**

- RED TOMATO distributes; IPM Institute maintains standards, certifies growers.
- □ IPM, water, energy, waste, LOCAL!
- Learning community: UMass, UConn, Penn State, Cornell, growers, crop consultants.
- Biggest customers? Trader Joe's, Whole Foods

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#### **Minimum requirements:**

You must (for example) sample mites and mite predators before applying miticide, use insecticide for tarnished plant bug only if trap captures over threshold. Point-based advanced practices: E.g., use trap out to control apple maggot fly Red (do not use), Yellow (use with restrictions) and Green (use with justification) pesticide list:

E.g., do not use organophosphates, endosulfan, paraquat, permethrin, ziram, ....



# Sysco IPM/Sustainable Ag Initiative

Good things come from

Launched in 2004.

**IPM Institute** reviews/scores supplier programs; maintains standards with input from Sysco, suppliers, scientists.



The total number of acres in the program has decreased this year. The decline in acreage reflects a shift in purchasing practices by Baugh Suppl Chain Incorporated (BSCI). BSCI is the division of Syaco that handles prod procurement within the Syaco Corporation.

The number of suppliers has increased as we reached out to our many sma suppliers - those producing only one or two specialty crops for Sysco - and enrolled them in the program this past year. Processing locations involved in the program have declined due to several factors, including a shift in ind practices and pro-

2010 TOTAL POUNDS OF PESTI		
Stratogy		2009 lbs. Avoided
Scouting and thresholds	74,338	133,226
Weather monitoring	35,441	61,015
Beneficial organisms released	11,868	2,855
Beneficial organisms conserved	13,374	3,802
Pheromone mating disruption	16,194	9,439
Crop Rotation	77,191	4,590
Trap cropping	9,002	100
Trapping	18,418	8,302
Other	20,569	573,949
Total	276,395	797,277
	P	he program curren roducta worldwide eprecent reculta fro
	ti C F fi P k	Ve continue to trac oxicity to mammale Daution) on the pro- and other factors, p reported peeticide or 2008, auggestin resoure that year. I seat toxic peeticide



Our suppliers estimate the amount of pesticides avoided by utilizing IPM practices. They reported an additional 278,395 pounds of active indredient would have been applied in 2010 if they had not implemented IPM practices The most frequently noted strategies put into action were acousing, monitori thresholds and crop rotation. The decline in avoidance from 2009 to 2010 reflects the higher pest pressure this past season vs. 2009.

unt of Fer

Paper

specialty crops that we purchase.

out a third of our suppliers.

nce for 2010

Our suppliers have reported a total avoidance of nearly 3 million pounds of pesticides over the six years of the program.

The reported amount of fertilizer avoidance for 2010 was over 8 million nor reported anotation existent anotation to 2020 was over 6 minute pounde. Nutrient avoidance decreases the risk of nutrient losses and ground and surface water contamination. Soil testing, changes to fertilizer application methodology, cover crop programa, crop rotationa, use of organica/manurea and University partnerships were identified by our suppliers as leading strategies to ensure appropriate fertilization. The table at left summarizes strategies eported by our adricultural community. Recent increases in fertilizer costs and developments in technology permitting more precise application timing, amount and placement are key drivers of these improvements.

The amount of resources reported as reused in the 2010 pack season exceed The amount or resources reported as reused in the LULU pack essens increases air million tons. This includes organic material put back into the fields, used as cattle feed or otherwise recovered from the waste stream and diverted from disposal in landfiles and waster-waster treatment plants. Our supplier reported a 27% increase in reused materials, despite the 13% docrease in acreage.

Materials reported as recycled exceeded 485,000 tons. This includes metals Materials reported as recycled exceeded 4-5,000 tom. This includes mean globa, wool based materials, platica, peticide containers and oils. This is an increase of 70% in the reported materials recycled. Suppliers are trackin, their recycled materials with more accuracy, as beneficial avenues for disposal become more result; available.

The types and proportion of materials reported are represented in the chart that follows.

 Our suppliers also estimated the types of materials recycled and the percentage of the material recycled. Glass, paper and pesticide containers are the leading resources recycled as a percent of the total waste stream for those materials.

Processing water used in 2010 for irrigation was 41,712,417 tons

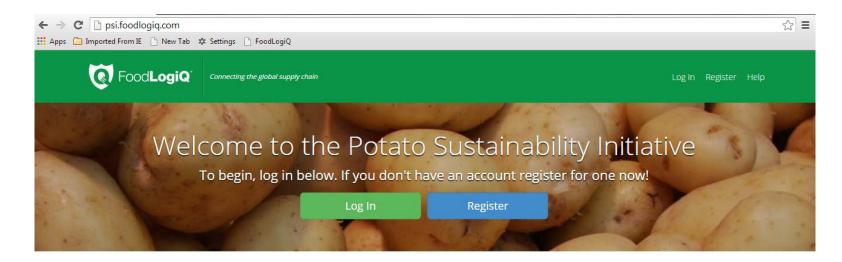
In recognition of the importance of energy conservation in managing costs and alowing climate change, this year for the first time we are reporting the following reductions in fuel use as a result of conservation strategies for this crop, region and reporting year.

Strategy	2010 Gallons Conserved
Field production energy use: Improving energy efficiency of irrigation pumps	150,762
Field production energy use: Tractor auto-steering to increase fuel efficiency	22,681
Field production energy: Tillage equipment used to reduce energy use (no till, low till, avoid Moldboard plow, etc.)	14,262
Field production energy use: Transition to bio-diesel	63,593
Field production energy use: Transition to ethanol	1,846



- Standards developed through iterative drafts with supplier and other input.
- Not crop-specific, apply to any crop, any region. •
  - Supplier identifies crops, key pests, key management strategies.
- **Practices and performance metrics:** 
  - pesticides, fertilizer, water, energy, waste...
- Field production and processing plant performance.

# Potato Sustainability Initiative



The Potato Sustainability Initiative (PSI) is a collaboration of customers, processors and growers creating an industry leading program to improve and communicate the sustainability of potato production. We appreciate all of the growers taking the time to be involved in this initiative and to carry out the survey and implement improvement. Our goal is to create one potato sustainability program.



# Easy to use, on-line grower survey

PSI Surveys	My Surveys Create New	Configuration	Help					Morrow F	arms Test 🗸
Environmental Sustainability									
Waste									
102					0		Sustainable Farming		57/57
	e one that applies:						Social Sustainability		19/19
	<ul> <li>Farm burns waste/garbage</li> <li>Farm does not burn waste/garbage</li> </ul>						Economic Sustainability		1/1
I Farmu	ioes not burn waste/garbage						Environmental Sustaina	bility	29/29
							Water Conservation an	d Quality	ø
							Soil Conservation and (	Quality	ø
103					i		Biodiversity		Ø
Choose	e one that applies:						Pollinator Protection		Ø
If vege	tation is burned, burning is lir	nited to where it is an	acceptable	Best			Energy Conservation		ø
Manage	ement Practice (BMP)						Waste		Ø
	etation is burned. ition is burned without consid	eration of Best Manag	ement Prac	tices					
104					6				
	d waste, culls and other crop v livestock according to regiona				Ŭ				

Harnessing Marketplace Power to Improve Health, Environment and Economics

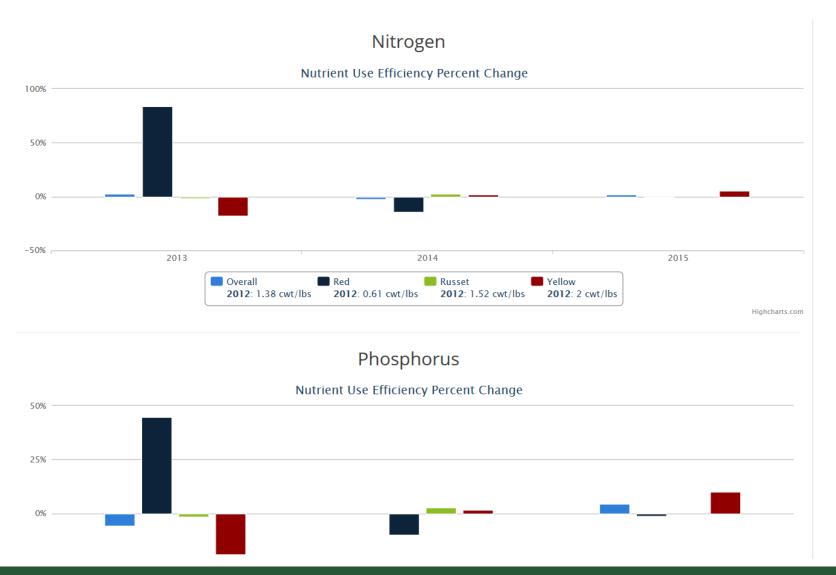
# Reporting to buyers, growers

PSI Surveys My Surveys	Create New	Configuration	Help		Morrow Farms Test 🗸
2014 • United States - Maine,	Frozen, 2014 🔻				Start New Survey
Survey		Reports		Current Summary	Detail Year Over Year
Country US State ME Intended		Overall Sus	stainable Farming	Social Sustainability Economic Sustainability Envir	ronmental Sustainability
MarketsFrozenStatusCompleted ♥	100% -			Sustainable Farming	
Sharing		_		_	
<ul> <li>ConAgra Foods - Lamb Weston</li> <li>Simplet</li> </ul>	60% -	-			
<ul><li>Simplot</li><li>Cavendish Farms</li></ul>	40%				
<ul><li>Heinz</li><li>Basic American Foods</li></ul>	0% -	Food Safety	Seed Handling and	Pesticide and Pest, Weed, Disease Nutrient	Management Systems
< McCain		,	Planting	Nutrient Handling Management Manageme and Application	
			l	📕 Basic 🔳 Steward 🔛 Expert 📕 Master	Highcharts.com
					Category Definitions

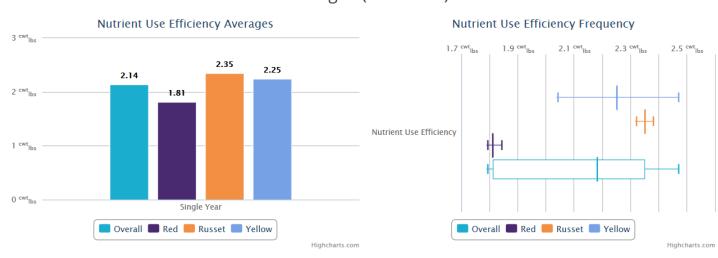


Contact Us 👌

# Metrics: Comparison by year

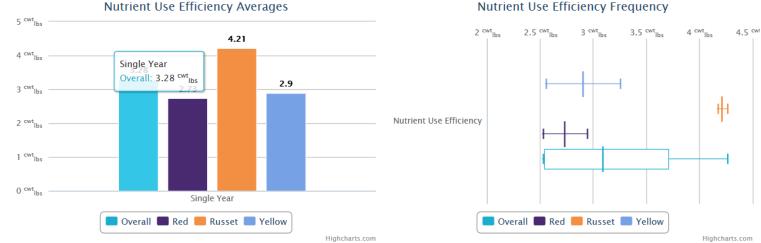


# Metrics: Comparison by variety



Nitrogen (cwt/lbs N)

#### Phosphorus (cwt/lbs P)

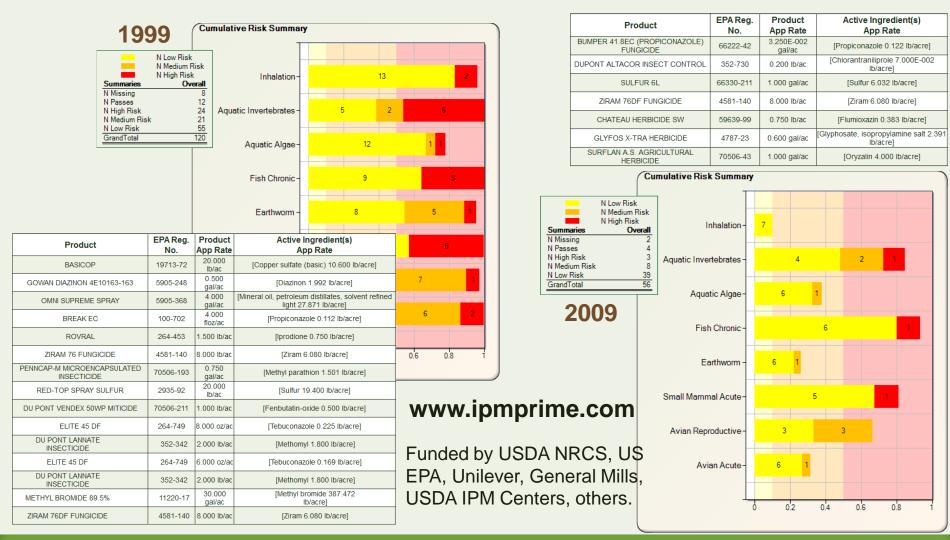


Nutrient Use Efficiency Frequency

#### ipmprime.com: Pesticide risk metric

#### Data source: California DPR Pesticide Use Reporting

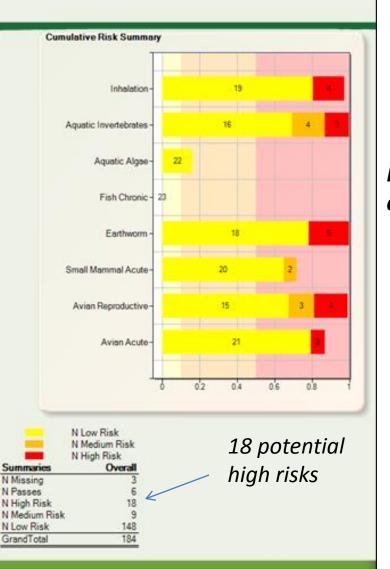
#### Applications to a block of peaches, illustrating risk reduction from 1999 to 2009.



# Before IPM

EPA Reg. Product No. App Rate Active Ingredient(s) App Rate Manzate 75 DF 1812-414 1.940 lb/ac [Mancozeb 1.455 lb/acre] Dormant Oil 19713-123 2.500 gal/ac [Kerosene 17.371 lb/acre] Manzate 75 DF 1812-414 2.630 lb/ac [Mancozeb 1.973 lb/acre] Manzate 75 DF 1812-414 2.630 lb/ac [Mancozeb 1.973 lb/acre] Penncozeb 70506-185 2.630 lb/ac [Mancozeb 1.973 lb/acre] 0.260 [Fenpropathrin 0.165 lb/acre] 59639-35 Danito quart/ac 1.580 lb/ac [Captan 1.236 lb/acre] Captan 80 66222-58 [Spinetoram (XDE-175-J) 4.281E-002 Delegate 62719-541 2.740 oz/ac lb/acre] 1.050 264-333 [Carbaryl1.053 lb/acre] Sevin XLR quart/ac 2.110 oz/ac Flint 264-777 [Trifloxystrobin 6.594E-002 lb/acre] 66222-58 1.580 lb/ac [Captan 1.236 lb/acre] Captan 80 Assail 8033-36 0.210 lb/ac [Acetamiprid 6.300E-002 lb/acre] Captan 80 66222-58 1.580 lb/ac [Captan 1.236 lb/acre] Captan 80 66222-58 1.500 lb/ac Captan 1.173 lb/acre] 32,000 Rimon 66222-35 floz/ac [Novaluron 0.207 lb/acre] 66222-58 1.600 lb/ac [Captan 1.251 lb/acre] Captan 80 Imidan 10163-169 1.600 lb/ac [Phosmet 1.120 lb/acre] 59639-123 1.200 oz/ac [Etoxazole 5.400E-002 lb/acre] Zeal Captan 80 66222-58 1.680 lb/ac [Captan 1.314 lb/acre] Imidan 10163-169 1.680 lb/ac [Phosmet 1.176 lb/acre] Captan 80 66222-58 2.000 lb/ac [Captan 1.564 lb/acre] 0.250 lb/ac Acetamiprid 7.500E-002 lb/acre Assail 8033-36

pmPRiME.com

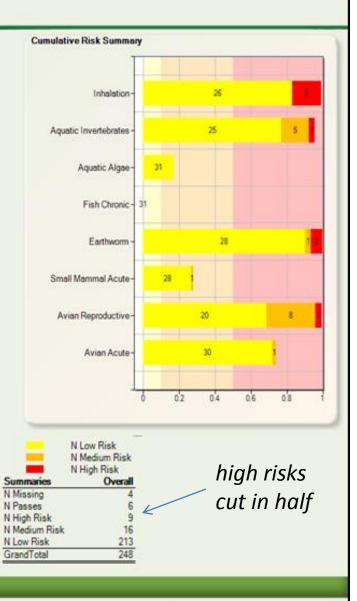


Midwest apples, 2011

# After IPM with USDA \$\$

#### ipmPRiME.com

Product	EPA Reg. No.	App Rate	Active Ingredient(s) App Rate
Penncozeb 75 D F	70506-185	2.400 lb/ac	[Mancozeb 1.800 lb/a cre]
Flint	264-777	1,600 oz/ac	[Trifloxystrobin 5.000E-002 lb/acre]
Dormant Oil	34704-805	2.500 gal/ac	[Mineral oil 17.640 lb/acre]
Penncozeb 75 DF	70506-185	2.570 lb/ac	[Man cozeb 1.928 lb/a cre]
Penncozeb 75 DF	70506-185	2.400 lb/ac	[Mancozeb 1.800 lb/acre]
Penncozeb 75 DF	70506-185	2.400 lb/ac	[Mancozeb 1.800 lb/acre]
Penncozeb 75 DF	70506-185	2.400 lb/ac	[Man cozeb 1.800 lb/a cre]
Captan 80	66222-58	1.600 lb/ac	[Captan 1.251 lb/acre]
Flint	264-777	1.200 oz/ac	[Trifloxystrobin 3.750E-002 lb/acre]
Roundup	524-549	3.000 quart/ac	[Glyphosate, potassium salt 4.139 lb/acre]
Captan 80	66222-58	1.600 lb/ac	[Captan 1.251 lb/acre]
Indar	62719-416	3.200 floz/ac	[Fenbuconazole 5.147E-002 lb/acre]
Avaunt	352-597	2.400 oz/ac	[Indoxacarb, S-isomer 4.500 E-002 Ib/acre]
Rimon	66222-35	32.000 floz/ac	[Novaluron 0.207 lb/acre]
Captan 80	66222-58	1.600 lb/ac	[Captan 1.251 lb/acre]
Captan 80	66222-58	1.600 lb/ac	[Captan 1.251 lb/acre]
Captan 80	66222-58	1.600 lb/ac	[Captan 1.251  b/acre]
Delegate	62719-541	3.900 lb/ac	[Spinetoram (XDE-175-J) 0.975 lb/acre
Captan 80	66222-58	1.600 lb/ac	[Captan 1.251 lb/acre]
Delegate	62719-541	3.900 oz/ac	[Spinetoram (XDE-175-J) 6.094E-002 lb/acre]
Captan 80	66222-58	1.800 lb/ac	[Captan 1.408 lb/acre]
Assail	8033-23	6.400 oz/ac	[Acetamiprid 0.280 lb/acre]
Envidor 2.5 EC	264-831	14.000 floz/ac	[Spirodiclofen 0.2 22 lb/acre]
Captan 80	66222-58	1.875 lb/ac	[Captan 1.466 lb/acre]
Assail	8033-23	7.100 oz/ac	[Acetamiprid 0.311 lb/acre]
Avaunt	352-597	4.500 oz/ac	[Indoxacarb, S-isomer 8.438 E-002 Ib/acre]
Captan 80	66222-58	1.690 lb/ac	[Captan 1.322 lb/acre]
Imidan	10163-169	1.020 lb/ac	[Phosmet 0.714 lb/acre]
Captan 80	66222-58	1.700 lb/ac	[Captan 1.329 lb/acre]



#### same orchard, 2012

#### Whole Foods Market Responsibly Grown

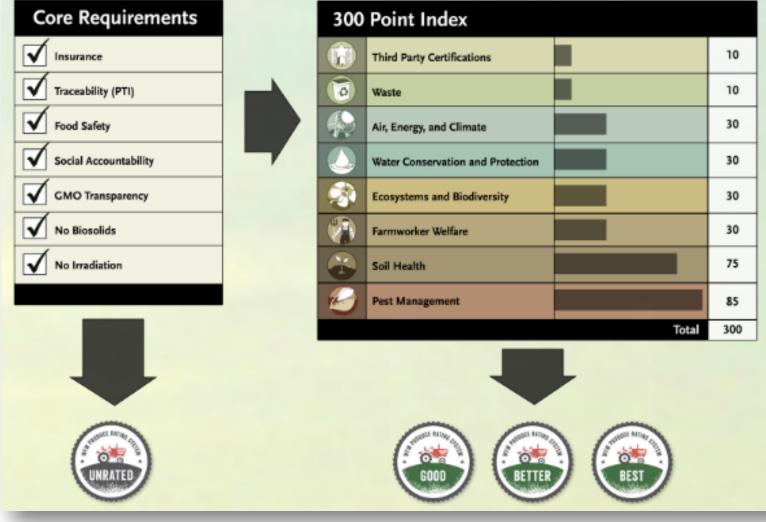
#### **Good – Better – Best Ratings on Produce**



OLE FOODS MAN

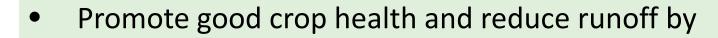
# How It Works







- Know key features of pests including lifecycles.
- **Record** all nutrient and pesticide applications.



matching nutrient applications to crop need.

- **Calibrate** nutrient and pesticide application equipment.
- International growers must follow US EPA regulations.
- Implement drift mitigation plan.
- Apply pesticides based on **inspection and monitoring.**
- Prohibit certain high-risk pesticides.



# Better

- Take steps to **enhance soil health**, including cover crops and crop rotation, to promote healthy crops.
- Implement measures to reduce pest damage without the use of pesticides.
  - Provide habitat for native species including beneficial insects.
- Use ipmprime.com decision support tool to identify and reduce risks associated with pesticide applications.
- Measure and **reduce pesticide risks.**



# Best



- Protect pollinators from pesticide exposure. Do not apply selected neonicotinoids.
  - Identify pesticides and pests at high risk of developing

#### resistance, implement measures to mitigate.



#### http://www.wholefoodsmarket.com/responsibly-grown <sup>31</sup>

# And structural pests: Walmart IPM Pilot

- 46 distribution centers on green program:
- 16,916 fewer gallons of preventive pesticide applications
- 8421 gallons of pesticide for fogging eliminated in entire network
- 3.1 tons of rodenticide eliminated
- 3234 fewer exterior devices
- 2880 fewer interior devices
- PVC eliminates the replacement of 3.5 devices a month for a total of 2,058 devices(1.71 tons of landfill waste).

Source: US EPA Office of Pesticide Programs. 2009. *Wal-Mart's PESP Strategy.* <u>www.epa.gov/oppbppd/pesp/strategies/2009/walmart09.htm</u> Viewed on Dec. 8, 2009.







# Efficiency: Credit for existing credentials





#### Sustainable agriculture programs reported 40.4 million certified US acres and 375.7 million worldwide in 2013.

- Food Alliance
- Rainforest Alliance,
- Forest Stewardship Council
- Protected Harvest
- Northeast Eco Apple
- <u>Central Coast Vineyard Team</u>
- Low Input Viticulture and Enology (LIVE)
- Salmon Safe

Forest products (35 million acres), meats, dairy, fruits and vegetables, wine and cut flowers. www.ipminstitute.org/links.htm







FAIR TRADE







# Efficiency: Credit for credible tools

# Cool Farm Tool

The Cool Farm Tool is an online greenhouse gas calculator that is free for growers to help them measure the carbon footprint of crop and livestock products.



## Field To Market<sup>®</sup>: The Alliance for Sustainable Agriculture

Field To Market<sup>®</sup> is a diverse alliance working to create opportunities across the agricultural supply chain for continuous improvements in productivity, environmental quality, and human well-being. The group provides collaborative leadership that is engaged in industry-wide dialogue, grounded in science, and open to the full range of technology choices.



A SYSTEM FOR MEASURING SUSTAINABLE PERFORMANCE THROUGHOUT THE SPECIALTY CROP SUPPLY CHAIN.



#### Harnessing Marketplace Power to Improve Health, Environment and Economics

A project of the IPM Institute of North America

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Thank you!







