

*ASTA 2014
Annual Meeting
and Exhibits*



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From HACCP to HARPC – What's Best-In-Class and How to Get There

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ASTA April 28, 2014



Agenda

- Overview HARPC proposed rule
- Comparing HACCP to HARPC
- HARPC and GFSI
- Benefits of adopting HARPC today
- CCPs & PRPs – key differentiators
- How to get from HACCP to HARPC
- How technology can support a robust program while creating ROI

Definitions

HARPC:

Hazard Analysis Risk-based Preventive Controls

HACCP:

Hazard Analysis Critical Control Points



Let's Discuss

What do you consider “preventive” in your operation?

Status of the HACCP Program - CCPs?

The role of your PRP programs?

Let's identify 15 PRP programs that are preventive

FSMA ... FDA Food Safety Modernization Act of 2011



<http://www.fda.gov/food/foodsafety/fsma/ucm247548.htm>

***“Building A New Food
Safety System Based
Upon Prevention”
-FDA***

Comparison of Laws

Old Law

- Reactive
- U.S.-centric
- Focused toward on-market products

New Law

- Proactive
- Global Implications
- More *PROCESS/PREVENTION* oriented
 - Early identification of risk
 - Supplier emphasis
 - Increased communication

FSMA = Enhanced FDA Enforcement Power

- Increased Access to Records
- Facility Registration (Strengthened)
 - Biennial Renewal & Suspension Authority
- **Hazard Analysis Risk-Based Preventive Controls (HARPC) Plan**
- Authority to Collect Fees
 - For Re-inspection And Food Recall
- Food Transportation (pending)
- Intentional Adulteration (pending)
- Mandatory Food Recall Authority
- Targeting of Inspection Resources Based Upon Risk



Overview of HARPC Rule

- FDA Food Safety Modernization Act (FSMA) of 2011
 - Build a new food safety system based upon prevention (FDA)
- FSMA Sec. 103:
 - Hazard Analysis and Risk Based Preventative Controls (HARPC)
 - Facilities required to implement a written HARPC plan



Elements Of The HARPC Plan as Specified in FSMA Sec. 103



- Evaluating the hazards that could affect food safety
- Specifying the preventive steps, or controls, that will be put in place to “significantly” minimize or prevent the hazards
- Specifying how the facility will monitor the effectiveness of these controls to ensure that they are working
- Maintaining routine records of the monitoring
- Specifying what actions the facility will take to correct problems that arise
- Re-analysis requirements

FDA Proposed HARPC Rule - 2013

- *Current Good Manufacturing Practice and Hazard Analysis and Risk- Based Preventive Controls for Human Food, Proposed Rule* [78FR11 (January 16, 2013), Pages 3646-3824]
 - <http://www.gpo.gov/fdsys/pkg/FR-2013-01-16/html/2013-00125.htm>
 - Comment Period Closed in November 2013
 - Had been expanded from September 2013

General Aspects of Proposed Rule

Proposed Provisions of
HARPC Plan

Proposed Revision Of
The Existing *Current
Good Manufacturing
Practices (CGMPs)* (21
CFR Part 110)

Part 117, “*Current Good
Manufacturing Practice
And Hazard Analysis
And Risk-based
Preventive Controls For
Human Food.*”

HARPC Plan – Additional Comments

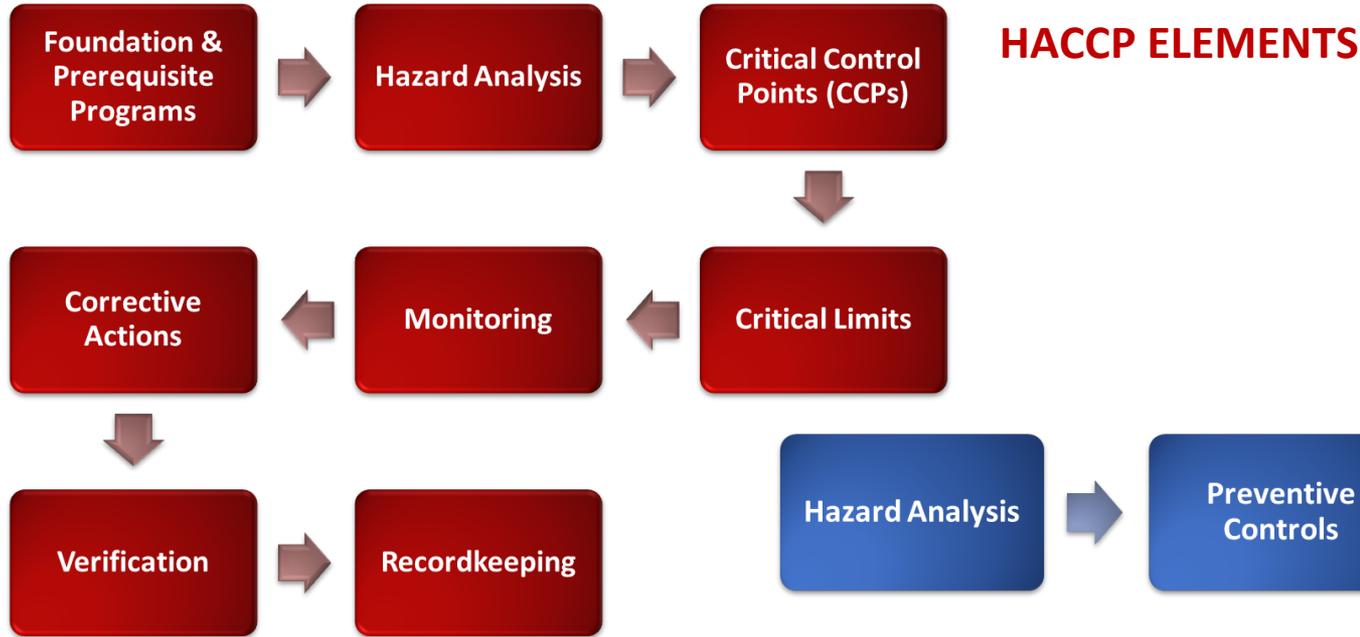
- **HARPC Intended to be Science and Risk-Based**
 - Only where necessary to prevent hazards to public health
 - Not required (or may have modified requirements) for certain low risk activities
- **HARPC Intended to Be Flexible**
 - Facilities may develop preventive controls that fit their products and operations, as long as they are adequate
 - To significantly minimize or prevent all food safety hazards that are reasonably likely to occur



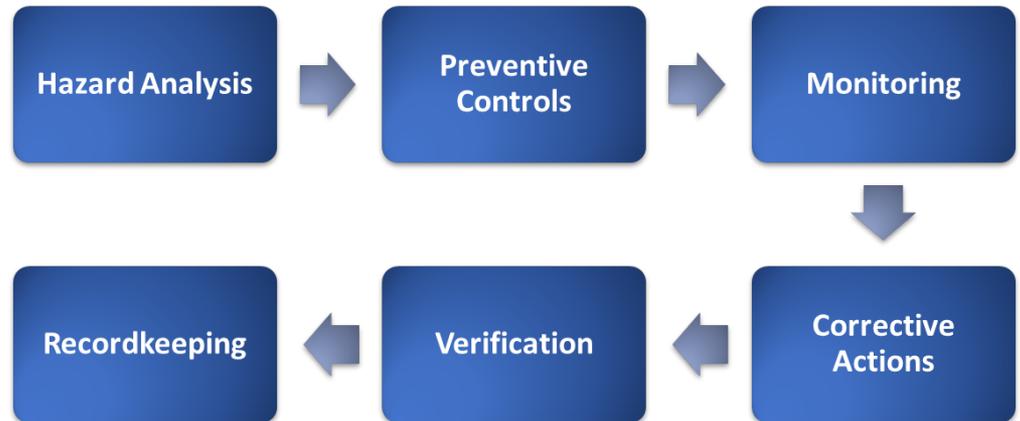
***Looks Like HACCP, Smells
Like HACCP, But.....***

***Is HARPC just HACCP
Without Saying “HACCP”?***

If it Looks Like HACCP ... Smells Like HACCP ... What's the Difference?



HARPC ELEMENTS



Comparison HARPC & HACCP – Who Implements?

HACCP	HARPC– Proposed
<u>HACCP Team</u> -	<u>“Qualified Individual”</u> -
<p>Key Individuals Trained or Otherwise Qualified by Experience</p> <p>FDA HACCP -- “Recognized Curriculum”</p> <p>Training Documented</p>	<p>Specialized Training in Implementing Risk-based Preventive Controls or Qualified by Experience</p> <p>“FDA Approved Curriculum”</p> <p>Training Documented</p>

Comparison HARPC & HACCP – Hazard Analysis

HACCP	HARPC– Proposed
<u>Elements -</u>	<u>Elements -</u>
Hazard Identification Hazard Evaluation (Risk Assessment)	Hazard Identification Hazard Evaluation (Risk Assessment)
<u>Hazards-</u>	<u>Hazards-</u>
Biological Chemical Physical	Biological Chemical Physical Allergens Radiological

Hazard Analysis – Under Proposed HARPC Rule

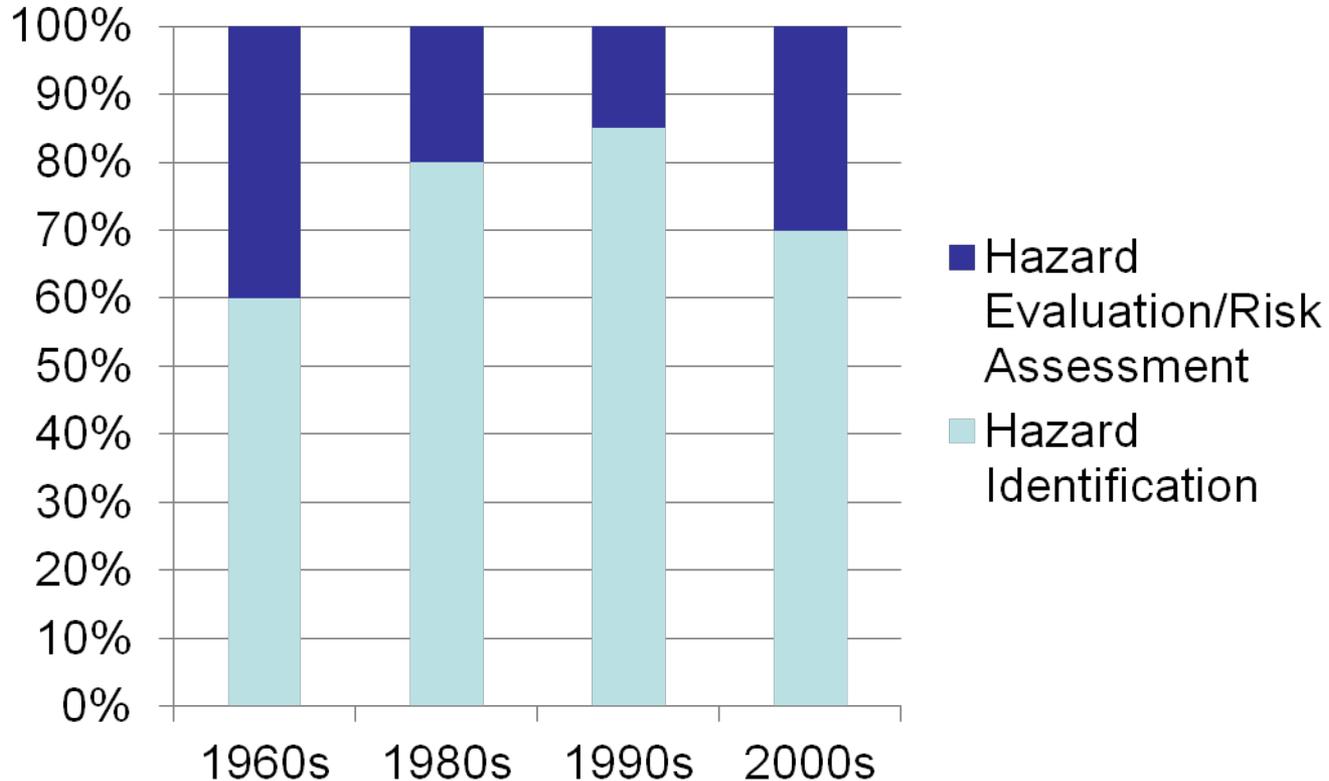


- Hazards
 - Allergens and Radiological Agents Listed as Separate Categories
 - **These would be under “Chemical” in HACCP**
- “Risk-based” and “Risk Assessment”
 - Considerable Discussion in the Proposed Rule

HACCP Hazard Analysis

- **Importance and Emphasis of Risk Assessment in Hazard Analysis**
 - Considerable Variation in Food Industry HACCP Plans
 - **Many HACCP Plans Stop at Hazard Identification**
 - Has Had More Emphasis in Codex HACCP Than US

Risk Assessment in HACCP Hazard Analysis – Historical Look



Note: Estimates based upon opinion of an aging professor

Point Being..

**Additional emphasis on
“Risk Assessment” is needed**

HARPC Preventive Controls – Proposed



- Must be Identified and Implemented
 - Includes Both CCPs and Non-CCPs
- May Include (where appropriate)
 - Process Controls
 - Food Allergen Controls
 - Sanitation Controls
 - A Recall Plan

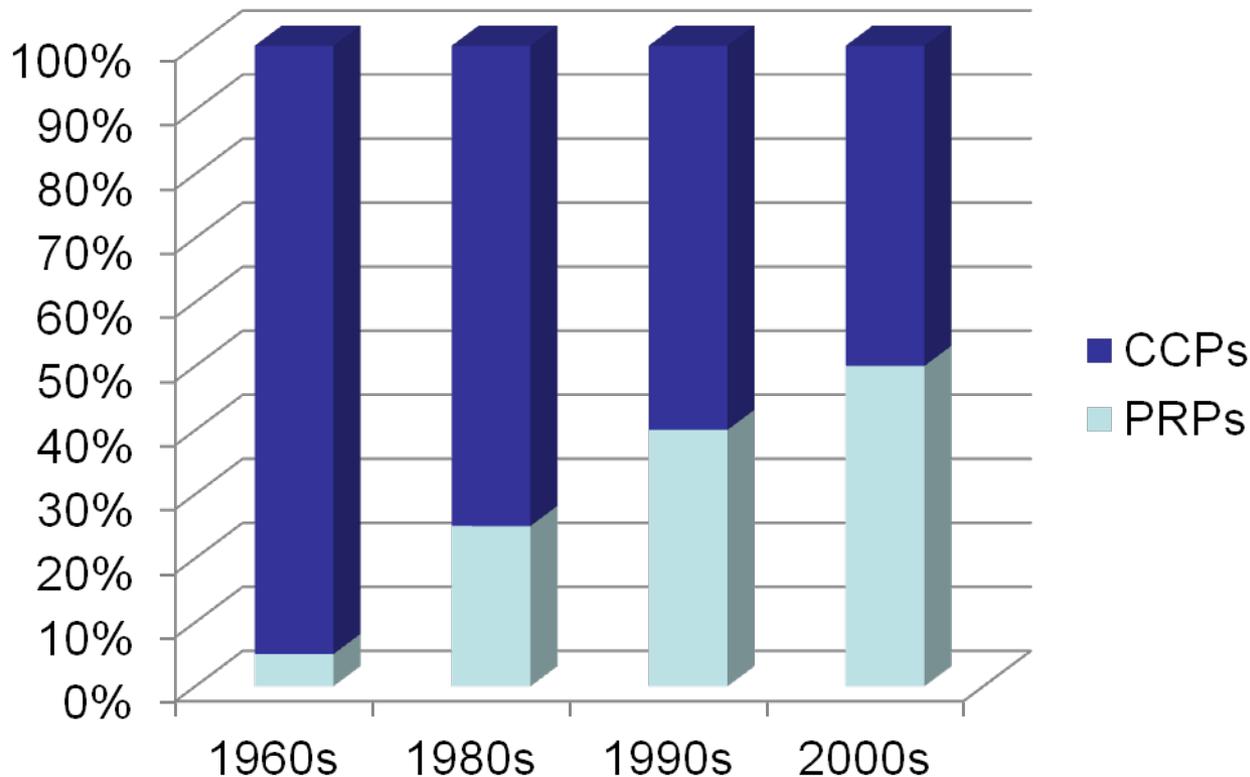
Discussion Note in Proposed Rule

- ***FDA Recognizes Supplier Verification Programs As “Risk Based” Preventive Controls***
 - **Seeking Comments**



**HACCP Control Measures ...
Prerequisite Programs (PRPs)
vs. Critical Control Points
(CCPs), The Time
Honored Debate**

Relative Emphasis of HACCP PRPs and CCPs – Historical Look



Note: Relative values are subjective estimates based upon opinion of an aging professor.

HACCP Sanitation Programs

- Written SSOPs
- FDA HACCP – Shall Include SSOPs for
 - Water Safety,
 - Food Contact Surfaces,
 - Prevention Of Cross Contamination,
 - Maintenance Of Hand-washing & Toilet,
 - Protection From Contamination,
 - Proper Labeling, Storage, & Use Of Toxic Materials,
 - Control Of Employee Health,
 - Exclusion Of Pests



HARPC Sanitation Programs - Proposed

- **Written SSOPs For:**

- Procedures For The Cleanliness Of Food-contact Surfaces, Including Food-contact Surfaces Of Utensils And Equipment.
- Environmental Programs for Pathogens
 - *Listeria Monocytogenes & Salmonella*
 - Allergens
- Prevention Of Cross-contamination
- Calibration Of Equipment Used To Monitor Or Verify Preventive Control Parameters

Control Measures – Summary

HACCP	HARPC – Proposed
<u>Critical Control Points (CCPs)</u>	<u>Preventive Controls</u>
<p>Based Upon Decision Tree Must Have Definable and Realistic Critical Limit Which can be Monitored and Verified</p>	<p>Include CCPs and “Non-CCPs”</p> <p>Include Sanitation Programs (SSOPs)</p>
<u>Prerequisite Programs (PRPs)</u>	
<p>Required as Foundation to HACCP</p> <p>Include Sanitation Programs (SSOPs)</p> <p>May be used to Control Hazards when Impractical to Identify as CCP</p>	

Critical Limits

HACCP	HARPC– Proposed
<u>CCPs</u> -	<u>Preventive Controls</u> -
Critical Limit Required for Each CCP Identified	Not Required for All Preventive Controls
<u>Prerequisite Programs (PRPs)</u> -	
Varied Critical Limit Not Always Definable	

Monitoring

HACCP	HARPC– Proposed
<u>CCPs-</u>	<u>Preventive Controls -</u>
Must be Monitored	Required To Provide Assurance That Preventive Controls Are Consistently Performed
<u>Prerequisite Programs (PRPs)-</u>	
Varied If Controlling Hazard -- Should Be Monitored	

Corrective Actions

HACCP	HARPC– Proposed
<u>CCPs-</u>	<u>Preventive Controls -</u>
<p>When Deviation From a Critical Limit</p> <p>Correct Problem and Minimize Reoccurrence</p> <p>Prevent Unsafe Product From Entering Market</p>	<p>Required Regardless of Whether Critical Limit Defined or Not</p> <p>Correct Problem and Minimize Reoccurrence</p> <p>Prevent Unsafe Product From Entering Market</p>
<u>Prerequisite Programs (PRPs)-</u>	
<p>Varied</p> <p>If Controlling Hazard -- Should Have Appropriate Corrective Actions</p>	

Proposed HARPC Corrective Actions – Additional Comments

If Corrective Action
Not Identified, Or If
Controls Found To
Be Ineffective

Re-evaluate Food
Safety Plan And
Modify As Needed

Verification

HACCP	HARPC– Proposed
<p><u>Verification</u></p> <p>To Assure That System is Operating as Planned</p> <p>Includes <u>Validation</u> to Assure That Identified Hazards are Being Controlled</p>	<p><u>Verification</u></p> <p>To Assure Consistent Implementation of Food Safety Plan</p> <p>May Include <u>Validation</u></p>
<p><u>What to Verify</u></p> <p>All CCP Activities</p> <p>HACCP Plan/System</p> <p>PRPs -- as Appropriate</p> <p>Frequency Varied With Activity</p>	<p><u>What to Verify</u></p> <p>Effectiveness of Preventive Controls</p> <p>Frequency Varied With Activity</p>

Verification

HACCP	HARPC (Proposed)
<u>Frequency</u>	<u>Frequency</u>
<p>When Process System Significantly Changes</p> <p>Whenever Deviation Occurs</p> <p>At Least Annually</p>	<p>When Process System Significantly Changes</p> <p>Every 3 Years</p>

HARPC Verification – Discussion in Proposed Rule

- FDA Seeking Comment On Potential Verification Activities Including:
 - Environmental Testing Programs
 - Customer And Other Complaints
 - Mock Recall

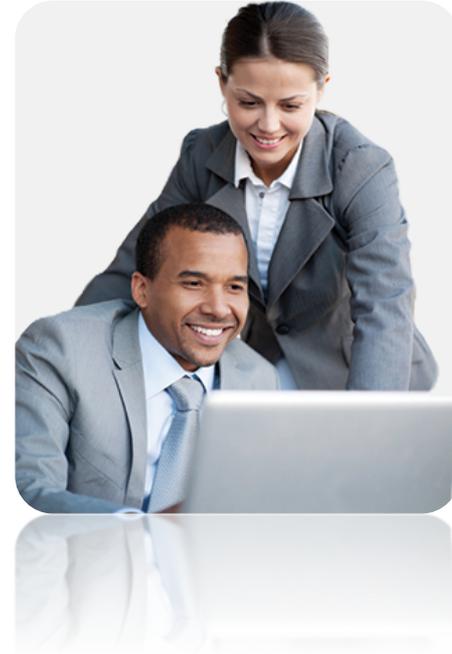


Recordkeeping

HACCP	HARPC– Proposed
<u>Hazard Analysis</u>	<u>Hazard Analysis</u>
Must Have Documentation	Documentation Required
<u>CCPs-</u>	<u>Preventive Controls -</u>
CCPs, Critical Limits, Monitoring, Corrective Actions, Verification Documentation	Preventive Controls, Monitoring, Corrective Actions, Verification Documentation Required
<u>Prerequisite Programs (PRPs)-</u>	<u>HARPC Plan</u>
Documentation Varied Documentation as Deemed Appropriate and Necessary	Documentation Required
<u>HACCP Plan & HACCP System</u>	
Must Have Documentation	

Proposed HARPC Documentation

- Must be Maintained for 2 years
 - 6 months available on site
- May be Electronic
 - See 21CFR11



Proposed HARPC Plan – Additional Comments

- **More Emphasis on HACCP-Like Prerequisite Programs, Including:**
 - Monitoring
 - Corrective Actions
 - Verification
 - Documentation
- **May Have More Emphasis on (Still Pending)**
 - Environmental Sanitation For Microbiological and Allergen Control
 - Recall and Traceback
 - Supplier Verification Programs

Who Has A Crystal Ball?



Will My Current HACCP Plan Be In Compliance? It Depends...



- How Strong Is Your Hazard Analysis?
- How Strong Is Your Risk Assessment?
- Is It Based Upon Current Science?
- How Strong Are Your Prerequisite Programs?
- How Strong Is Your Verification?
- How Good Are Your Records?

Let's discuss

What are you doing now that is preventive?

What could you do better?

How could you do it better?

What is your biggest concern when discussing “preventive controls”?



HARPC and Third Party Food Safety Programs?

- Brief General Discussion of Global Food Safety Initiatives in Proposed Rule (Appendix Section II)
- Will PRPs Under These Programs Comply?



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- How technology can support a robust program while creating ROI

We'll Discuss

- Compliance concerns
- Food Safety Chain Management System (FSCMS) automation
- Support for 6 key components of FSMA Food Safety Plan
- ROI



Key Concerns – HARPC & Overall FSMA Compliance

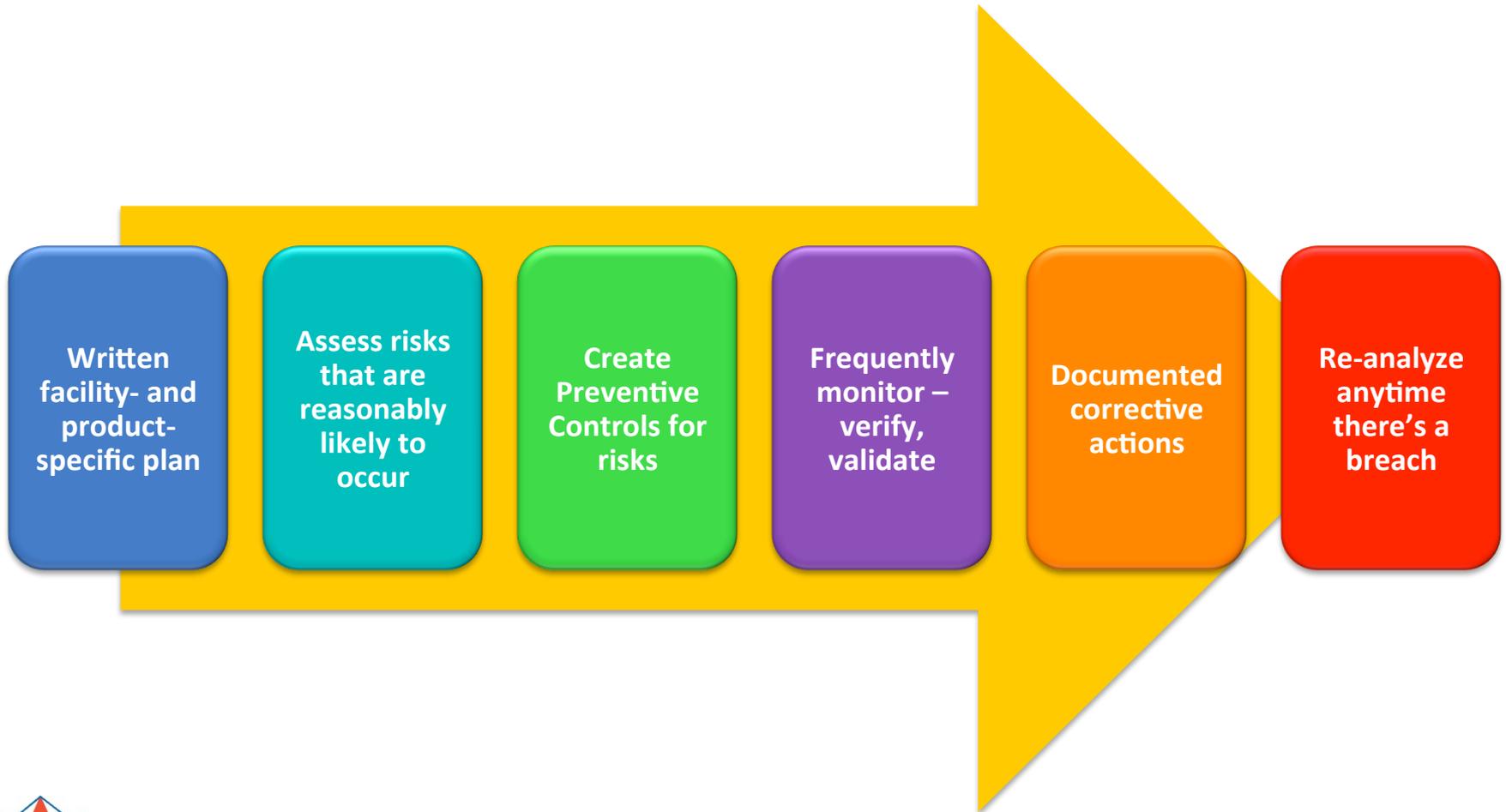


- Resources
- Making sure programs are current & followed
- Trending, risk assessment
- Documentation, documentation, documentation
- Audits, audits, audits

Answer? Automation.



Automating the Key Components of a FSMA-Ready Food Safety Plan

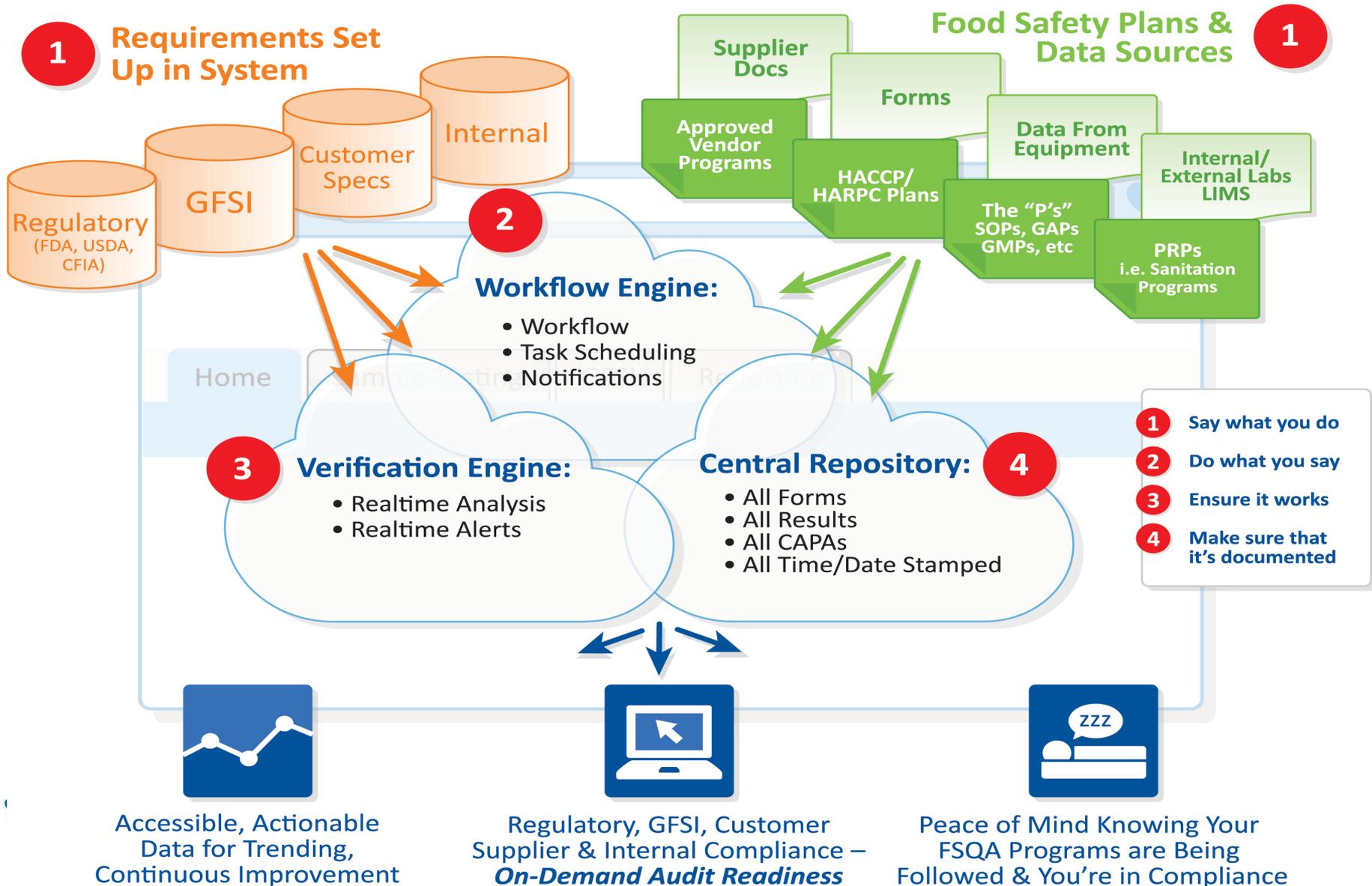


Food Safety Chain Management System (FSCMS) – Automate, Streamline & Improve FSQA

- *Designed to help enforce – and document – Food Safety & Quality Assurance at all points along a company’s supply chain ... for what comes in, what you do with it, and where it’s going next*
- Helps ensure FSQA program workflow, processes, documentation
- Creates central repository FSQA data for trending, assessments, reporting, audit readiness
- *Saves time, saves money and creates operational efficiencies that help your members and their supply chain participants:*
 - **Enforce** safety & quality compliance
 - ✓ Regulatory (USDA, FDA/FSMA, CFIA), GFSI, internal programs, customer
 - **Eliminate** manual processes and errors
 - **Prevent** withdrawals, rejections and recalls
 - **Prepare** for audits “on-demand” at the click of a mouse
 - **Protect** market value and brand



How Does an FSCMS Work?



Written Specific Plan



- Unlimited number of specifications, Prerequisite Programs (PRPs), Preventive Controls (PC)
- Can be identified by product/plant
- Task scheduler with auto-alerts
- Supplier compliance

Risk Assessment



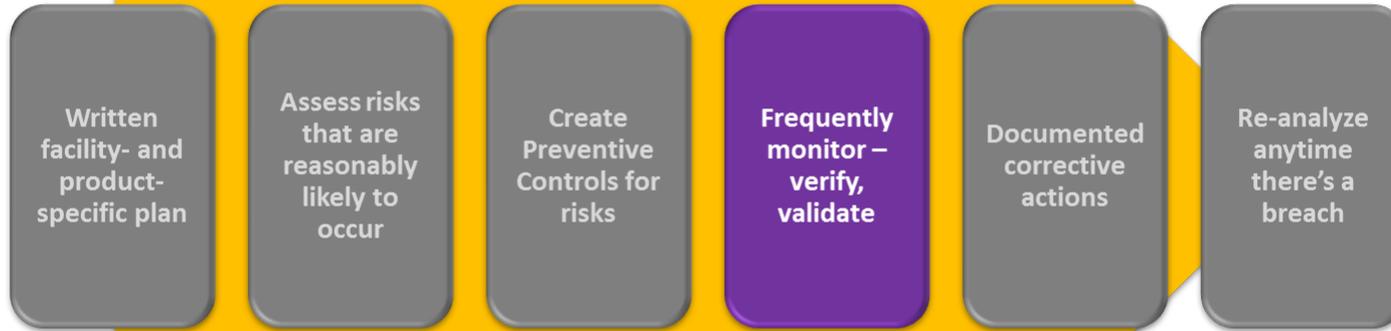
- All FSQA test results, COAs, supplier documentation accessible from central repository
- Realtime analysis, trending and alerts helps identify risks

Create Preventive Controls



- Set up all PRPs such as sanitation, allergen control, preventive maintenance, training, etc.
- Benefit from same auto-scheduling, realtime assessment and alerts

Monitor, Verify, Validate



- Mobile data capture and assessment – field/plant
 - Information from suppliers, labs, equipment – even during transportation
 - Again, task scheduler – ensures monitoring is verified
 - Realtime analysis against specifications
 - Realtime alerts on deficiencies and omissions
- All time/date stamped in central repository for reporting

Documented Corrective / Preventive Actions



- Alerts ensure that CAPAs identified at earliest point possible
- Before/after digital photos
- And because all data is in the central repository, respond on-demand to FDA, 3rd party, customer inquiries and inspections

Re-Analysis and Action



- Upstream/downstream/internal visibility
- Traceability, root cause analysis
- Additionally:
 - Benchmarking
 - Scorecards
 - Continuous improvement
 - Improve cost of goods made

GFSI Automation

- Automate management of all documents, records
 - Forms, PRPs, SOPs, more
- Electronically ensure document and version control
- Access, organize all required audit programs, forms, records “on-demand”
- Automatically schedule required tasks
 - Auto-notifications, escalating alerts for non-completion or non-conforming results
- Realtime data dashboards for trending, continuous improvement
- Automate approved vendor programs



Bottom-Line ROI

- Time and labor
- Reduce cost of non-conformance
- Reporting and analysis
- Audit readiness
- Risk mitigation



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