



The Impact of COVID-19 on Consumer Purchase Behavior

Today's speakers



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Our expertise





Mintel Reports is a one-stop online source of consumer and market intelligence. Combining primary and secondary research, it gives you a complete view of consumer markets, trends and behavior. Mintel Menu Insights tracks foodservice trends on a daily basis, in chain restaurants, beverage-centric outlets and the most innovative independent places to dine, including top chef establishments.



Agenda

The COVID-19 Impact on Food and Drink & Foodservice

- Rise of e-commerce
- Retail and foodservice blurring
- Comfort food trends up
- Think local, stay global
- It's all about value

Key Implications for the Spice Industry

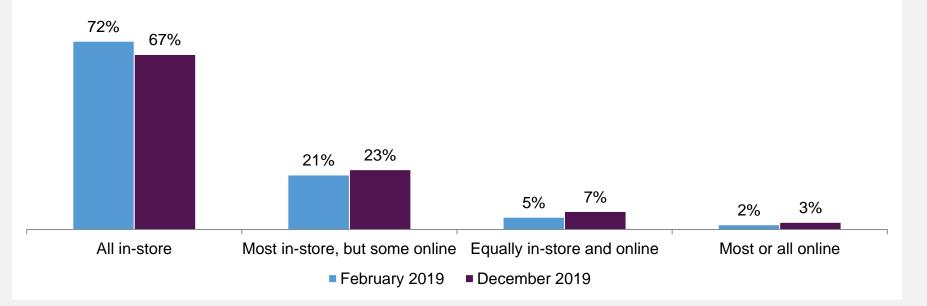


RISE OF E-COMMERCE



Pre-COVID-19, a slow, steady rise in online grocery shopping

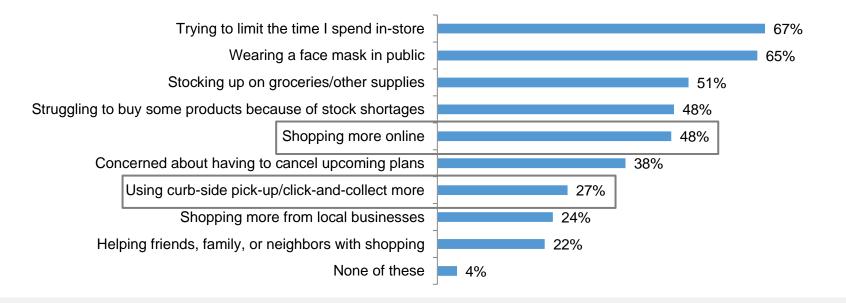
"How do you typically shop for groceries?"



MINTE

Consumers using online solutions in wake of pandemic

"Due to COVID-19, I am currently..."





Grocery retailers ramp up eCommerce capabilities



Amazon announces plans to hire up to 100,000



Kroger and others convert stores to pickup only



H-E-B launches Favor Express:2 hour delivery with 25 item limit



Consumers are ready for off-premise food options

23%

of diners (and 36% of Millennials) want restaurants to focus on offering more delivery options in 2020 22%

of diners would order from a delivery-only restaurant (ie does not have dine-in service) 31%

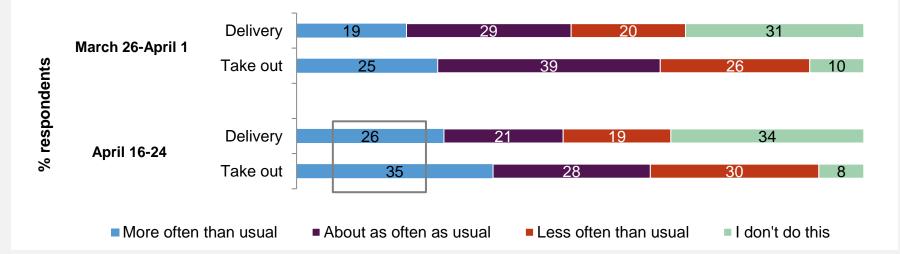
of diners want to see restaurants offer more convenient to-go options in 2020



Base: 1,882 internet users aged 18+ who dined out in the past three months Source: Lightspeed/Mintel

Off-premise dining is the only option as restaurants close dining rooms

"Are you ordering take out from restaurants..." "Are you ordering delivery from restaurants..."



Base: March 26-April 1, 2020, 1,913 internet users aged 18+ who have ordered (dine-in, take out, or delivery) from a restaurant in the past three months; April 16-24, 2020, 1,851 internet users aged 18+ who have ordered (dine-in, take out, or delivery) from a restaurant in the past three months **Source:**Lightspeed/Mintel



Ghost restaurant rollouts speed up

Delivery-only ghost restaurants were starting to ramp up just before the COVID-19 outbreak, with new ghost restaurant launches from third-party delivery companies and restaurant hospitality groups alike. Now, more than ever, they are positioned for success as a **lower-overhead and lowercontact way to meet consumers where they are (at home).**

As a result, some operators have quickly launched new ghost concepts from within their original restaurants with halted dine-in service. The hot dog chain Dog Haus launched a variety of ghost concepts in March, including **Bad Mutha Clucka, with chicken sandwiches; Plant B, with plantbased burgers and sausages; and Bad-Ass Breakfast Burritos, serving morning and late-night burritos.**





Contactless delivery, walk-up windows and curbside pickup offer safe solutions



Domino's (Chain) Contactless & custom drop off points



Creator (San Francisco, CA) Pressurized, sanitized window

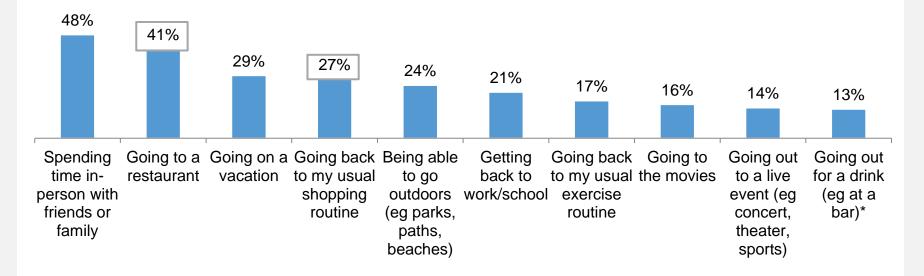


Texas Roadhouse (Chain) Temporary drive-thru & pick up



Some consumers will return to pre-pandemic habits

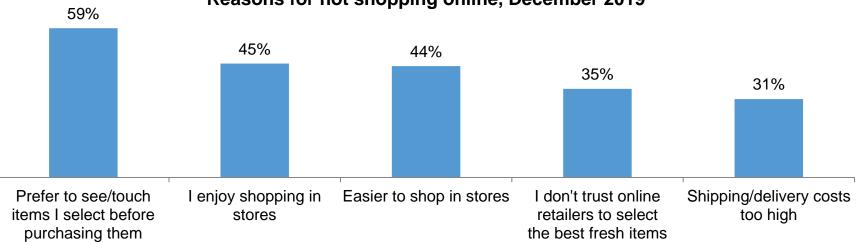
"What are you most looking forward to doing once the current social distancing measures are relaxed?"





Will new online grocery shoppers stay online post-COVID-19?

While COVID-19 is accelerating trial of online grocery shopping, many new online shoppers may long to get back to the store post-crisis.



Reasons for not shopping online, December 2019

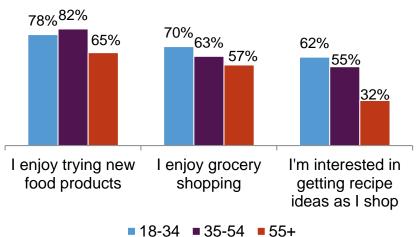
Base: 1,321 internet users aged 18+ who currently purchase groceries exclusively in-store **Source:** Lightspeed/Mintel



Pre-COVID-19 retailer focus on shopping experience



"How much do you agree or disagree with the following statements?"



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Base: 1,953 internet users aged 18+ who do at least some of their grocery shopping in-store **Source:** Lightspeed/Mintel

A quick shift from spontaneity to stocking up

DECLINING TRIP FREQUENCY

-13%

Number of trips to supermarkets and drug stores in last two weeks of March vs year ago INCREASING BASKET

+31%

Amount spent per trip



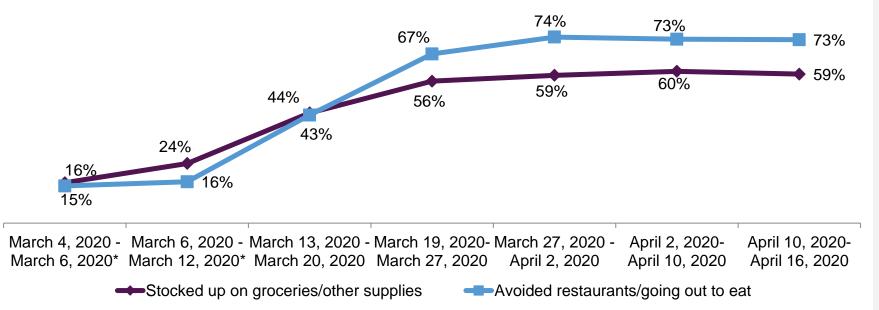
Source: Catalina Marketing

RETAIL AND FOODSERVICE BLURRING



Food dollars shift from foodservice to grocery retail

"Have you or your family made any changes as a result of the COVID-19/coronavirus outbreak?"



Base: *This data is weighted; 650 internet users aged 18+, March 4-6, 2020; 1,100 internet users aged 18+, March 6-12, 2020; 2,000 internet users aged 18+, March 13-20, March 19-27, March 27-April 2, April 2-10, April 10-16, 2020 Source: Mintel's Global COVID-19 Tracker; Lightspeed/Mintel



Grocers sell restaurant meals



H-E-B (Texas)

Select H-E-B stores sell ready-made meals from local restaurant partners with proceeds going directly to the restaurants



SpartanNash (Michigan) Testing the sale of meals from restaurants in western Michigan



Mariano's Meet Ups (Chicago)

Online platform connecting shoppers with local restaurant chefs for cooking classes, wine tastings, and mixology sessions



Restaurants sell groceries



Just Grocery by Just Salad (Chain) Produce and DIY meal kits



Super Fat Rice Mart (Chicago, IL) Sells meal kits and grocery goods



CPK Market (Chain) Meal kits, pantry items and alcohol



COMFORT FOOD TRENDS UP



Comforting, takeout-friendly foods will outlive the outbreak

PIZZA

+25%

MAC & CHEESE

+19%

FRIED CHICKEN

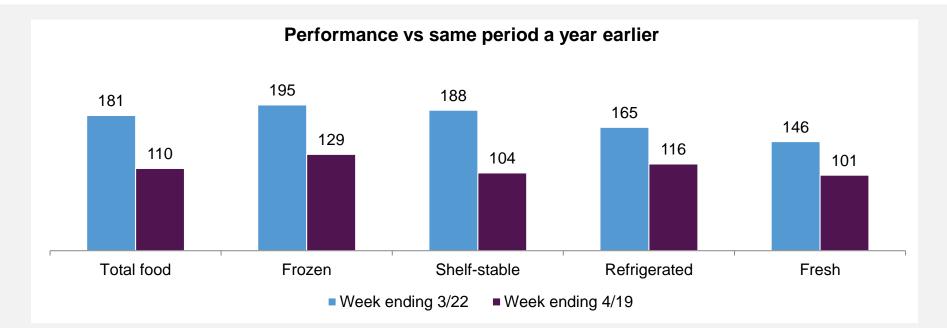
+19%

Menu Dish Incidence (# of menu mentions) Q1 2017-Q1 2020

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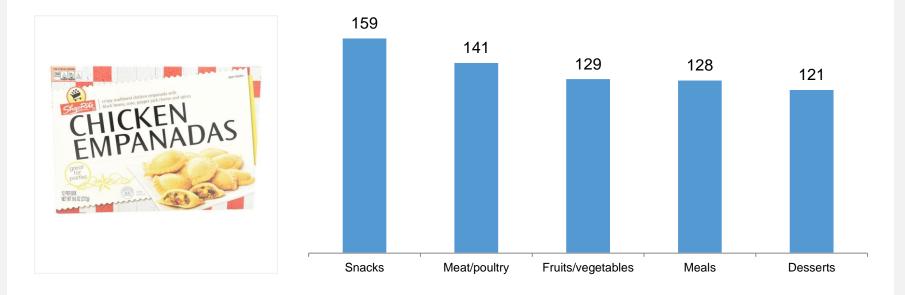
Frozen foods maintain momentum after initial stock-up as comfort categories help drive gains





Snacks, meals and desserts among top frozen performers

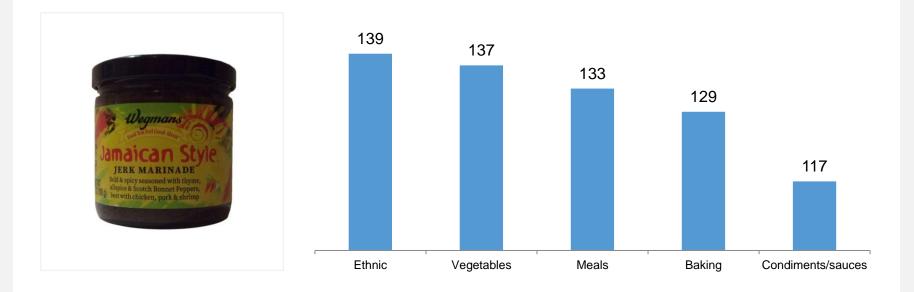
Performance vs same period a year earlier for select frozen categories – week ending 4/19





Sales remain strong for foods that facilitate home meal prep

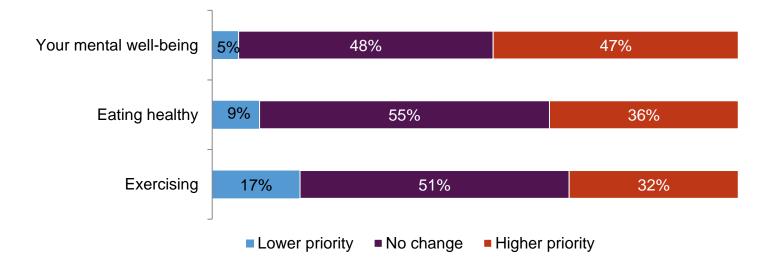
Performance vs same period a year earlier for select shelf-stable categories – week ending 4/19





...but mental, physical health a higher priority for some consumers

"Since the COVID-19 outbreak, how have your priorities changed for the following?"



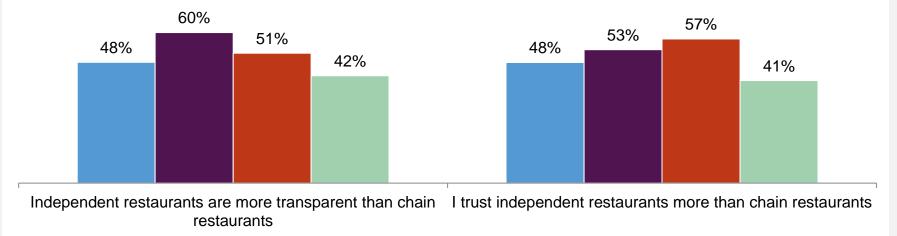


THINK LOCAL, STAY GLOBAL



Independents feel the love

"How much do you agree or disagree with the following statements about restaurants? - NET - Agree"



■ Total ■ Gen Z ■ Millennials ■ Gen X and older

Base: 1,913 internet users aged 18+ who have visited a restaurant in the past three months **Source:** Lightspeed/Mintel



...but chains shouldn't be left out of the localism conversation





Popeyes NOLA Strong Family Meal **Chick-fil-A** Community Relief Fund



For grocery retailers, community support comes naturally



Kroger facilitates donations of surplus milk to local food banks



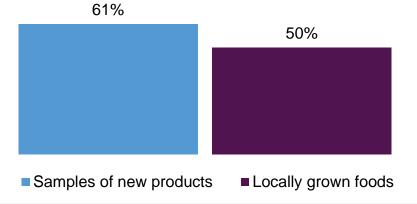
Walmart launches Neighbors Helping Neighbors program



Grocery retailers' connection with the local community can extend to products as well

Locally grown or locally made signals quality and environmental responsibility. Amid COVID-19 it also conveys safety and can be a way to support favorite local businesses.

Interest in grocery product concepts, December 2019



Base: 1,953 internet users aged 18+ who do at least some of their grocery shopping in-store **Source:** LightspeedMintel



Private label offers a platform for grocery retailers highlight their connection to the community



Lunds & Byerlys Minnesota Pancake Mix



Giant Eagle Artisan Granola Highlights Pennsylvania provenance



H-E-B Texas Seasons Floresville Peanut Sundae Ice Cream

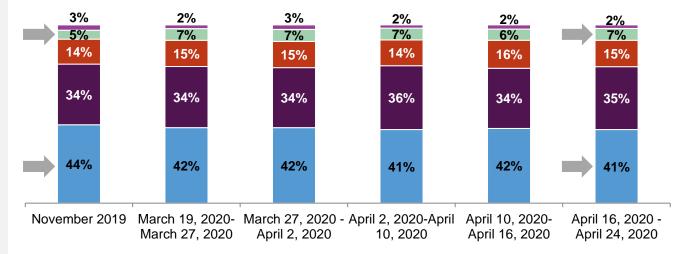


IT'S ALL ABOUT VALUE



Consumers are worried about their financial health

"How would you generally describe your financial situation at the moment?"



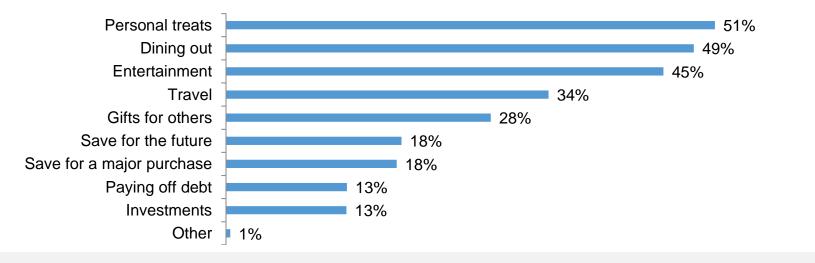
- In trouble I've missed loan repayments or household bills
- Struggling I'm in danger of falling behind with bills or loan repayments
- Tight I'm making ends meet, but just barely
- OK I get by, but there's not a lot left by the time the basics are taken care of
- Healthy I have money left at the end of the month for some luxuries or to add to my savings

Base: 2,000 US internet users aged 18+ Source: Mintel's Global COVID-19 Tracker; Lightspeed/Mintel



Discretionary categories are first to feel a consumer reduction in spending

"What top three spending areas would you eliminate if you lost your main source of income? - NET - Any rank"





Grocery spending a higher priority than foodservice

"Due to COVID-19, how have your spending priorities changed for the following categories?"

Ordering restaurant food (takeout or delivery)

27% 38%

<u>Higher</u> priority

Lower Priority

Higher priority Lower Priority

4%

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Groceries

59%

Base: 2,000 US internet users aged 18+ Source: Mintel's Global COVID-19 Tracker; Lightspeed/Mintel An economic recession and low consumer confidence will drive operators to focus heavily on value-based promotions

VALUE MENUS

Mix-and-match menu items at various price tiers will be welcomed options for every budget, at QSRs and beyond

FREEBIES

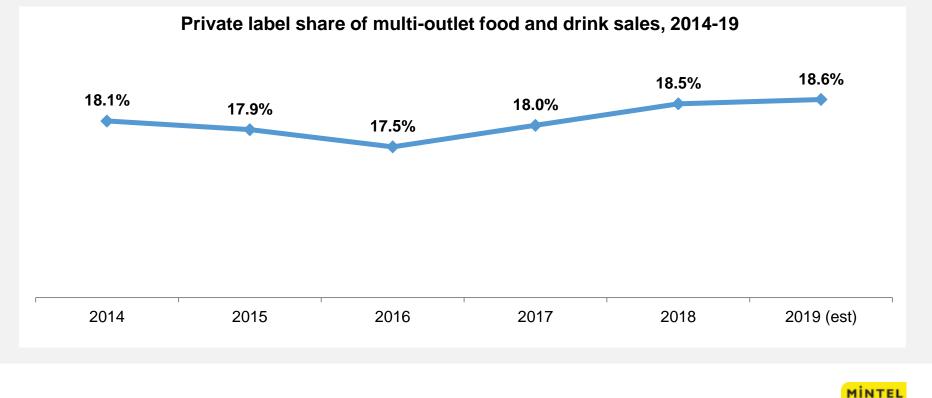
At full service restaurants, free appetizer or dessert promotions will be welcomed as diners are likely to cut back spending on these nonessential meal components

FAMILY MEALS

Operators can also emphasize per-person costs of family meals to highlight the value of such options, especially with competition from similar options from grocery retailers and meal kit companies



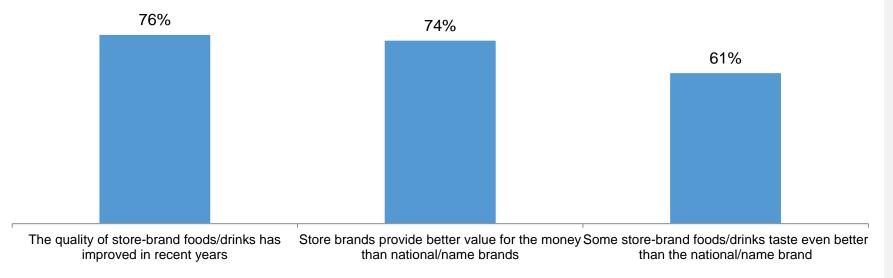
Pre-COVID-19, private label grocery already on the rise



Source: IRI InfoScan® Reviews/Mintel

Grocery shoppers' positive view of store brands will help fuel further gains in a recession

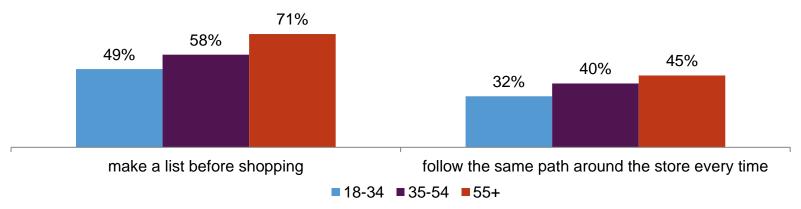
"How much do you agree or disagree with the following statements? - NET - Agree"





Post COVID-19, need to economize will keep shoppers focused on list-making, planning

Pre-COVID-19, many shopped without a list. Now it's more important than ever to get on the shopping list. There's also an opportunity to help shoppers with list-making and meal planning.



Shopping behaviors, December 2019

Base: 1,953 internet users aged 18+ who do at least some of their grocery shopping in-store Source: Lightspeed/Mintel

KEY IMPLICATIONS FOR THE SPICES INDUSTRY



Key Implications for the Spice Market

Category blurring creates new opportunities

Foodservice and retail blurring will lead to increased innovation and channel distribution, and, in turn, more ways to reach consumers. Think beyond the confines of traditional foodservice and grocery retail toward convenient food and drink solutions consumers will need to feed themselves and their families. A global spin can be added to local favorites

Both healthy and indulgent foods can focus on regional flavors (eg Carolina BBQ, Louisiana Cajun) using globally-imported spices. Looking ahead, as more consumers shift toward eating for health and immunity, emphasize functional spices like turmeric, ginger and cinnamon. Value is multifaceted

Cost concerns will be heightened in a recession and will impact spending, whether at restaurants or retail. Operators and grocery retailers should emphasize how they are able to create value for consumers, whether that's related to saving time, saving money, or both.



Thank you! Questions?



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John Owen Associate Director, Food and Retail



Experts in what consumers want and why

