







#### Customer X, Y, and Z















#### Reasons for Disclosure

- Country Compliance
- Certification (Vegan, Halal, GMO,
- Claims (Free from, Natural)
- Labeling and Vignettes
- Transparency (Farm to Fork, Sustainability)
- Government Registrations





# WHY?





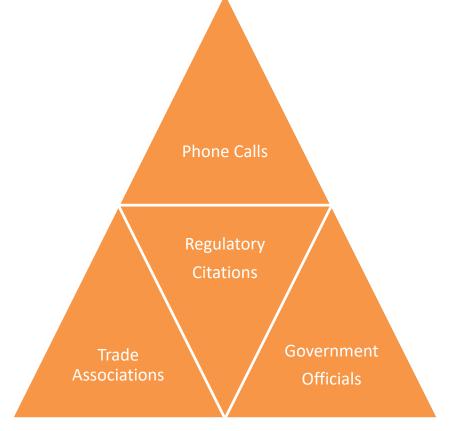
#### When the why is understood, we can help...

- Partial disclosure (i.e. primary spices)
- Non-disclosure agreements
- Certifications for supply chains (i.e. SEDEX)
- Quality programs in place
- Documentation on compliance





#### What Else?





Danielle Dalheim, RD

Sr. Manager Regulatory Affairs, PepsiCo

ASTA Regulatory Workshop Oct 3, 2019

### About PepsiCo

PepsiCo products are enjoyed by consumers more than one billion times a day in more than 200 countries and territories around the world. PepsiCo's product portfolio includes a wide range of enjoyable foods and beverages, including 22 brands that each generates \$1 billion or more in estimated annual retail sales.



#### **GLOBAL FOODS**



**PERFORMANCE** 



More than **\$64 billion** net revenue in 2018

**BRANDS** 



billion-dollar brands\* **SCALE** 



More than **200** countries & territories

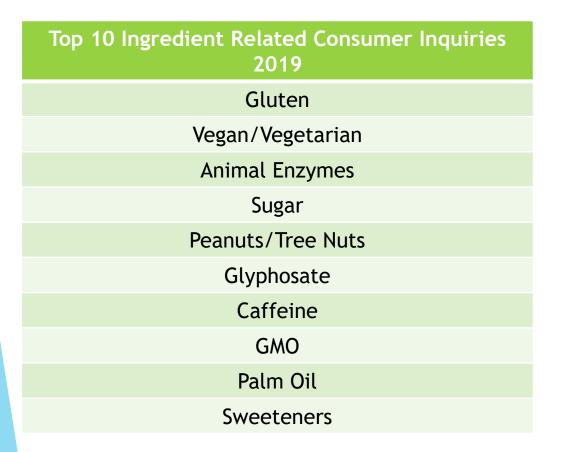
**PEOPLE** 

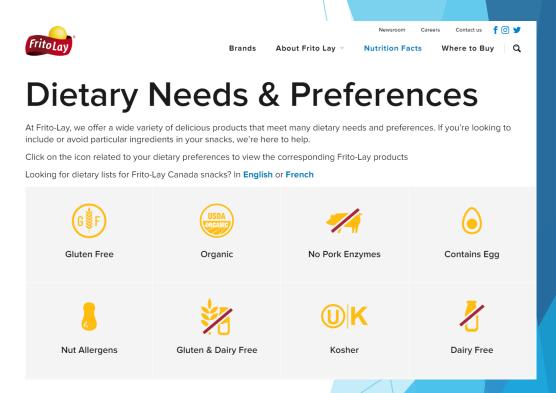


More than **260,000** employees

\*Based on 2018 estimated annual retail sales

# Consumers want to know more about their foods and beverages





> 85000 clicks in 2018



## Today's environment is requiring manufacturers to collect more data than ever before

FDA Bans Seven Artificial Food Flavorings













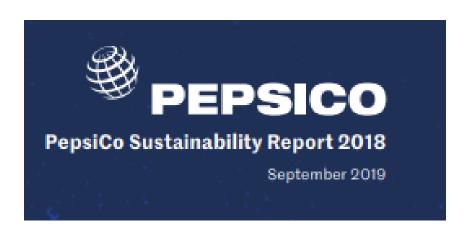


**NEW REGULATIONS** 

**NEW CLAIMS** 

**NEW MARKETS** 

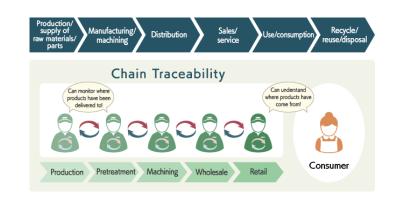
# Manufacturers are also being held accountable for their entire supply chain in the eyes of the public



| PRIORITY                    | OUR GOAL   | TARGET METRICS   |
|-----------------------------|--|--|
| NEXT GENERATION AGRICULTURE | Advance environmental, social and economic benefits to communities around the world by supporting practices and technologies that promote improved farmer livelihoods and agricultural resiliency. | <ul> <li>Achieve 100% sustainably sourced* potato, whole corn, oats, oranges, palm oil and sugar cane by 2020</li> <li>Achieve sustainably sourced priority raw materials based on business needs by 2025</li> </ul> |
|                             |  |  |

#### Customer Requirements and Digitization









#### Balancing Transparency and Intellectual Property



Corn, Vegetable Oil (Corn, Canola, And/or Sunflower Oil), Maltodextrin (Made From Corn), Salt, Cheddar Cheese (Milk, Cheese Cultures, Salt, Enzymes), Whey, Monosodium Glutamate, Buttermilk, Romano Cheese (Part-skim Cow's Milk, Cheese Cultures, Salt, Enzymes), Whey Protein Concentrate, Onion Powder, Corn Flour, Natural And Artificial Flavor, Dextrose, Tomato Powder, Lactose, Spices, Artificial Color (Yellow 6, Yellow 5, And Red 40), Lactic Acid, Citric Acid, Sugar, Garlic Powder, Skim Milk, Red And Green Bell Pepper Powder, Disodium Inosinate, And Disodium Guanylate.

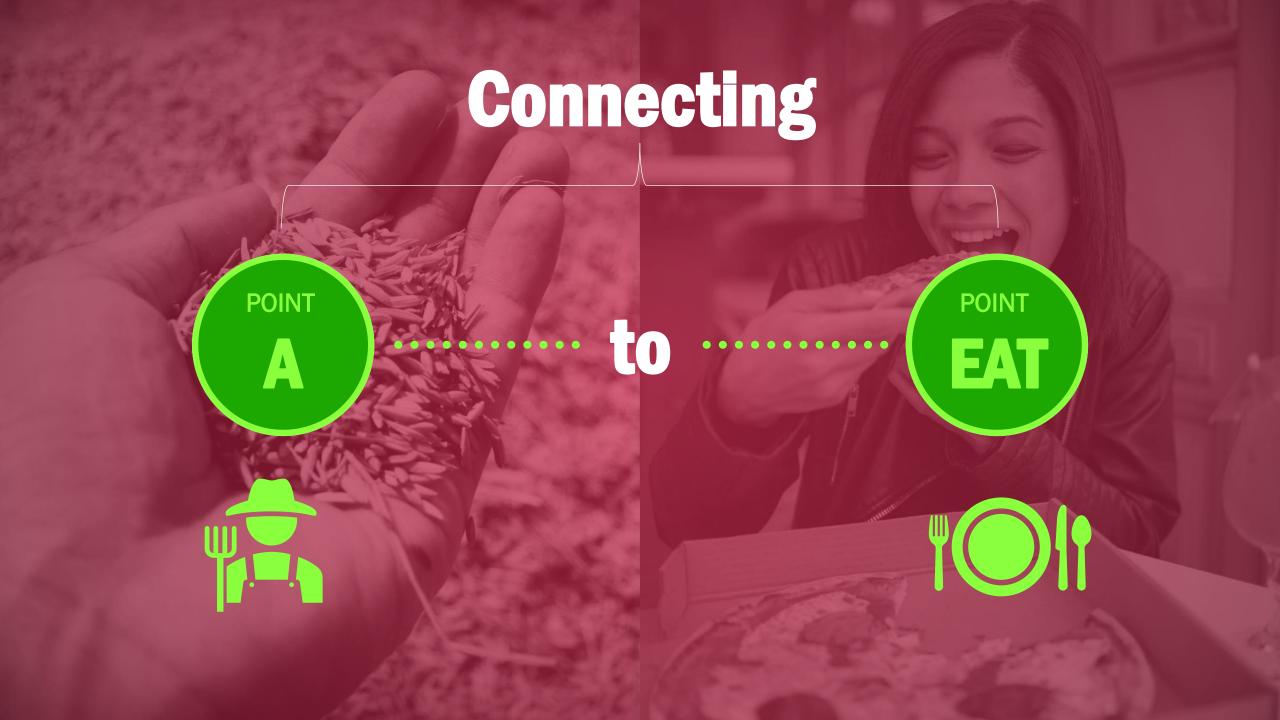
CONTAINS MILK INGREDIENTS.



Balancing Requirements and Customer Expectations







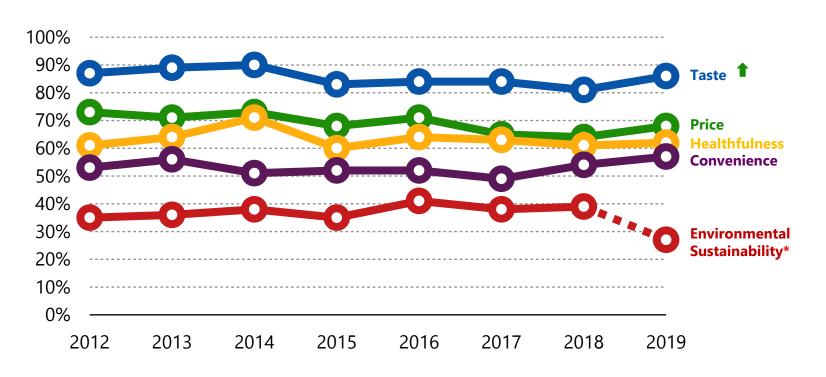


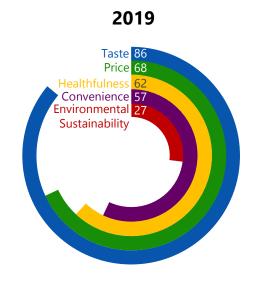
### **Taste and Price Remain Top Drivers**

Taste is more important to older consumers while price is more important to younger ones; the importance of taste has increased since 2018

#### **Purchase Drivers Over Time**

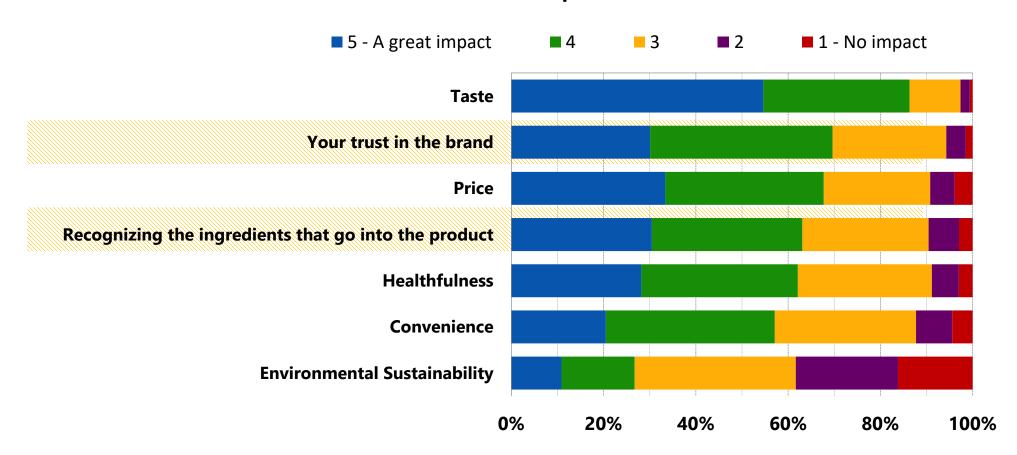
(% 4-5 Impact out of 5)





## **Brand Trust and Ingredients are Impactful**

#### **Additional Factors Impact Purchase Choice**



# If Two Products Have the Same Nutrition Facts Panel, Which is Healthier?



- Highly likely that Product A healthier
- **■** Somewhat likely that Product A healthier

Product A is a fresh product and Product B is frozen

Product A is described as "all natural" on the label and Product B is not

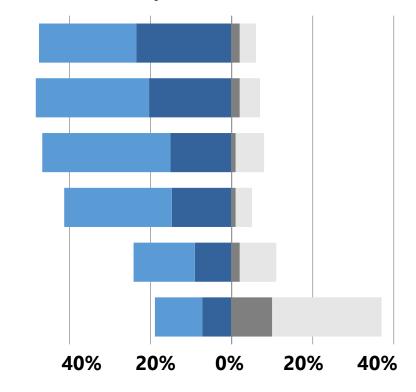
Product A has ingredients that you are familiar with and Product B includes ingredients that are less familiar

Product A is produced in a more environmentally sustainable way than Product B

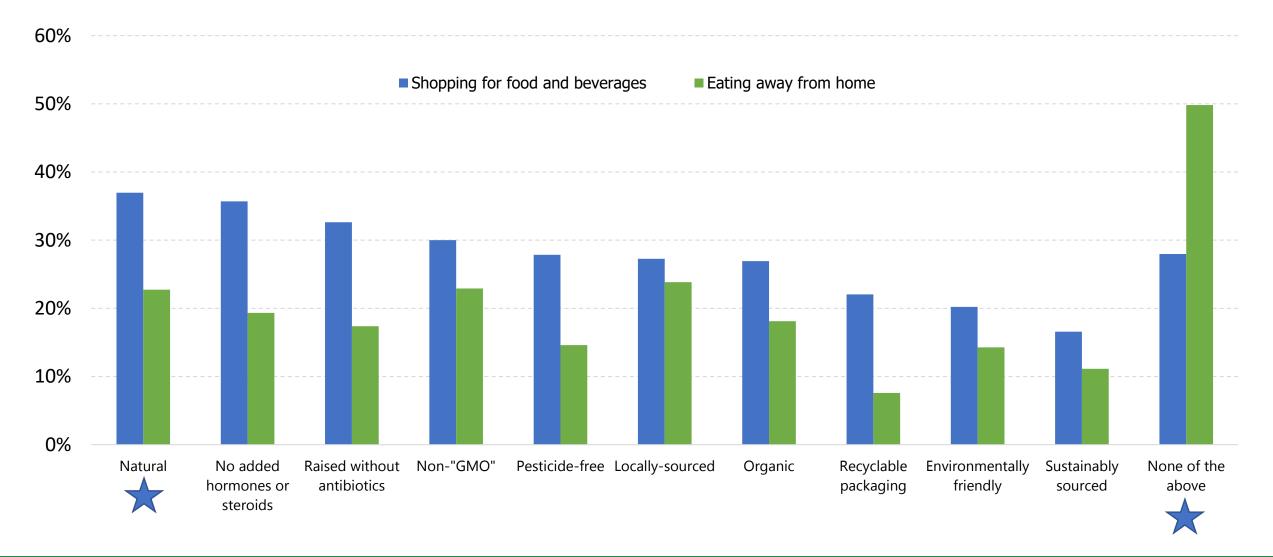
Product A is produced using newer technology than Product

Product A is a bioengineered (BE) food and Product B is not bioengineered

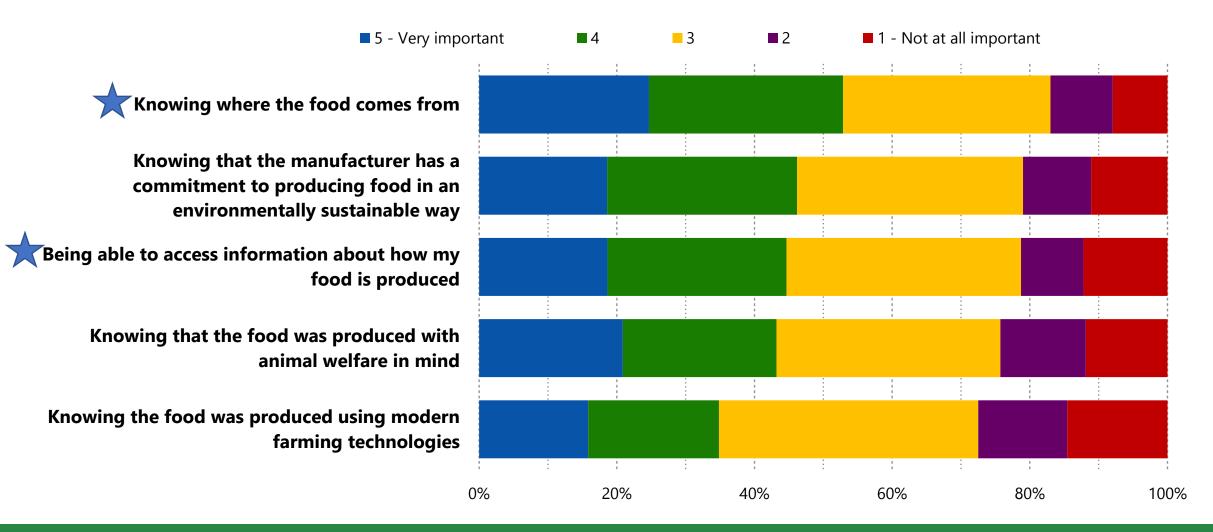
- **■** Highly likely that Product B healthier
- **Somewhat likely that Product B healthier**



## Natural, No Added Hormones Labels Sought After

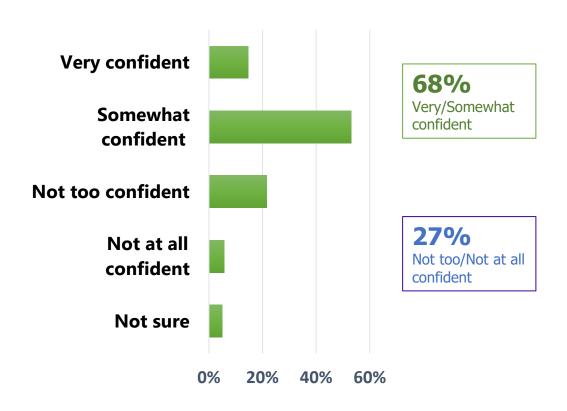


## **Knowing Where Food Comes From is Important**

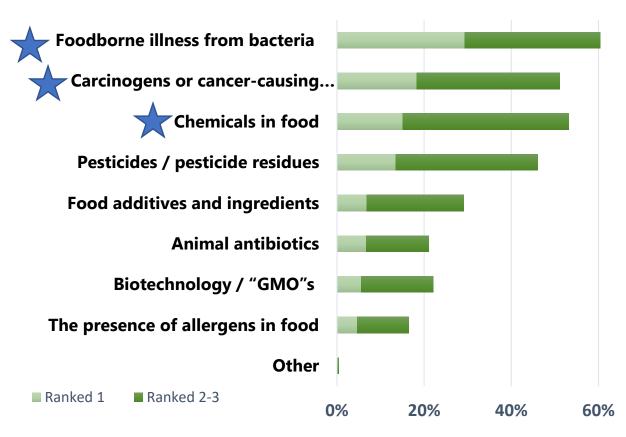


### Almost 7 in 10 Have Confidence in Food Supply

#### **Confidence in U.S. Food Supply**

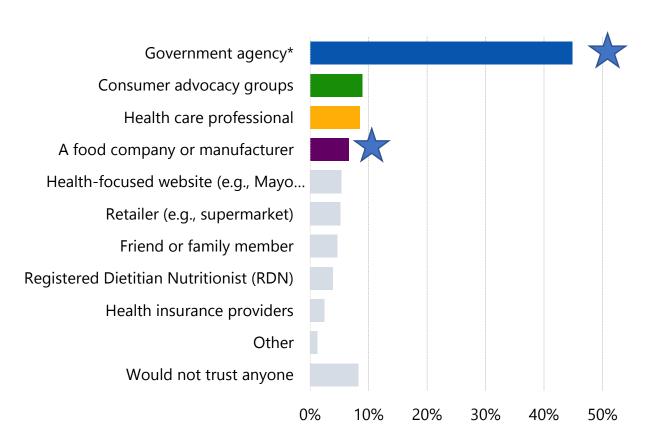


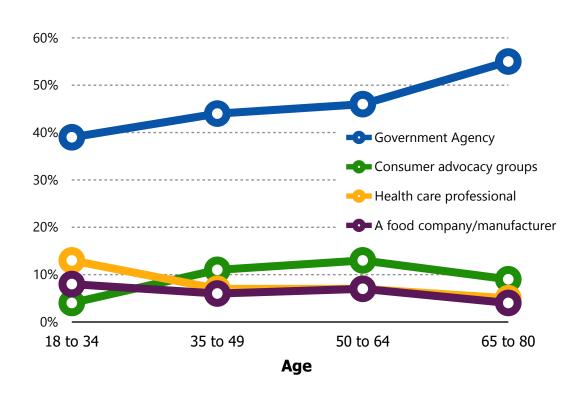
#### **Most Important Food Safety Issues Today**



## **Gov't Agencies Are Top Info Source for Recalls**

#### Top Source of Information in the Event of a Recall







### **Thank You**

www.foodinsight.org



